

Michigan Consolidated Gas Company • Michigan Health Care Education & Research Foundation, Inc. • Michigan National Bank • The Midland Foundation • The Miller Foundation • Louise Fuller Miller Charitable Trust • Frances Mills Foundation • Monroe Auto Equipment Foundation Trust • Monroe-Brown Foundation • Morley Brothers Foundation • Charles Stewart Mott Foundation • Ruth Mott Fund • Mukti Fund • T.B. Murphy Foundation Charitable Trust • Muskegon County Community Foundation • NBD Genesee Bank • NBD Grand Rapids, N.A. • National Bank of Detroit • Allen E. & Marie A. Nickless Memorial Foundation • Northwest Michigan Community Foundation • Old Kent Bank & Trust Company • Old Kent Bank of Kalamazoo • Oscar O. & Louise H. Osthelder Charitable Foundation • William & Mary Pagel Trust • Elsa U. Pardee Foundation • The Power Foundation • The Meyer & Anna Prentis Family Foundation, Inc. • Prince Foundation • The Pryor Foundation • Harold & Carolyn Robison Foundation • May Mitchell Royal Foundation • SPX Foundation • Community Foundation of St. Clair County • Sage Foundation • Saginaw Community Foundation • Schwartz Family Foundation • Emily Scofield Scholarship Fund • The Sebastian Foundation • Second National Bank • The Nate S. & Ruth B. Shapero Foundation • Shiawassee Foundation • The Shiffman Foundation • Robert J. Simpson Foundation • Simpson Industries Fund • The Skillman Foundation • George M. & Mabel H. Slocum Foundation • Jack D. & Fredda S. Sparks Foundation • Steelcase Foundation • Edward C. & Hazel L. Stephenson Foundation • Helmut Stern Foundation • The Stroh Brewery Company • Charles J. Strosacker Foundation • Keith W. Tantlinger Foundation • W.B. & Candace Thoman Foundation • Mary Thompson Foundation • The Tiscornia Foundation, Inc. • A.M. Todd Company Foundation • Harry A. & Margaret D. Towsley Foundation • Trans Continental Airlines Foundation • The Trico Foundation • UNISYS • The Upjohn Foundation • Harold & Grace Upjohn Foundation • W.E. Upjohn Institute for Employment Research • Frederick S. Upton Foundation • Van Valkenburg Foundation • The Frank S. & Mollie S. VanDervoort Memorial Foundation • The Vicksburg Foundation • Vogt Foundation • John W. & Rose E. Watson Scholarship Foundation • The Wege Foundation • The James A. Welch Foundation • Samuel L. Westerman Foundation • Wetsman Foundation • Whirlpool Foundation • John & Elizabeth Whiteley Foundation • David M. Whitney Fund • Wickson-Link Memorial Foundation • Wigginton Educational Foundation • Matilda R. 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**A N N U A L R E P O R T**



**COUNCIL OF  
MICHIGAN  
FOUNDATIONS**



## **About the Council of Michigan Foundations**

The Council of Michigan Foundations (CMF) is a nonprofit association of 250 Michigan grantmakers, including 159 private foundations, 36 community foundations, 42 corporate foundations and giving programs, and 13 banks serving foundations and charitable trusts. CMF began in 1973 and was incorporated in 1975.

Other constituencies are served as they relate to CMF's purposes and include all other Michigan foundations and corporate grantmakers, national government representatives, the media, grantees, the national and regional grantmaking community, and the general public.

CMF is affiliated with the Council on Foundations and 30 other regional associations throughout the country.

## **Purposes**

– To provide the means for regular exchange of ideas, experiences, information and expertise among Michigan grantmakers.

– To represent Michigan grantmakers' interests and concerns with the officials of local, state and national government.

– To increase private and community foundation and corporate grantmaking resources in the State of Michigan.

– To increase the efficiency and effectiveness of Michigan's philanthropic network.

– To inform the public of the important and irreplaceable contributions of Michigan grantmaking institutions to the state and to the larger society.



*Council of Michigan Foundations Board of Trustees and officers*



# A Message to CMF Members

The end of a decade traditionally is a time for reflection on past accomplishments as well as an opportunity to identify the challenges of the future. While the Council of Michigan Foundations has been fortunate to experience the former, we also anticipate there will be no shortage of the latter as we enter the 1990s.

Midway through the 1980s—in 1984 to be exact—CMF's Board of Trustees developed a five-year plan to guide the organization through the remainder of the decade. Under the leadership of Gilbert Hudson, president of the Hudson-Webber Foundation, 11 goals were identified as well as strategies to meet them.

Taken together, they reflect two major reasons for CMF's 16 years of operation: first, to provide quality services to permit Michigan's grant-makers to maximize their resources and expertise to address the issues and social needs of our state, society and world; and second, to establish a nurturing environment for further growth of philanthropy in the state.

One measure of our success is in hard numbers—our membership grew nearly 25 percent during this period to an all-time high of 250. We believe we have been responsible, at least in part, for the growth in the number of private foundations in Michigan, up 10 percent to over 900. Gifts to community foundations have increased 20 percent. Although there is no accurate measure of the number of new corporate giving programs, if the number of inquiries we receive is any indication, we believe we have contributed to progress here as well.

However, we know we cannot take all the credit—the economy, certain tax legislation, and sheer need—played the major roles.

Our past successes are the result of the hard work and dedication of our members, and their trustees and employees. For it is these volunteers who serve on CMF's Board, act as our advisors and participate on our committees. Although their names are found at the end of this annual report,

the lists cannot reflect the efforts of their predecessors nor the commitment that will be required of those who serve in the future.

While we believe that the future looks encouraging for Michigan philanthropy, there will be no shortage of challenges. In the coming months we will begin a major initiative to encourage corporate giving as well as to increase the number of private foundation donors. We also will be working with Michigan's community foundations to help them utilize the new income tax credit legislation. Our resources will continue to be available to existing foundations. CMF is committed to strengthening the practice of philanthropy through establishing additional training and educational opportunities in the not-for-profit sector.

Philanthropy and foundations as we know them today are a product of the early 20th Century. As we enter the final years of that same century, we believe we have a special opportunity to assist our members and the field as a whole to make the transition into the 1990s and beyond.



John E. Marshall, III  
Chairman



Dorothy A. Johnson  
President

# Programs

During its sixteenth year the Council of Michigan Foundations added a number of major initiatives to its existing programs to benefit its members and strengthen philanthropy in Michigan. These new programs are providing technical assistance for both emerging and mature community foundations, establishing new community foundations, developing youth leadership opportunities, and managing a three-state research project sponsored by the Council on Foundations.

Major strides have also been made in ongoing projects including CMF's legislative initiatives, conferences and workshops that have been the hallmark of the Council since its earliest years.

## **Increasing Philanthropy in Michigan**

Through a \$2 million grant from the W.K. Kellogg Foundation, the Council of Michigan Foundations launched a three-year program on behalf of Michigan community foundations to increase their number, develop leadership and volunteer opportunities for youth within a community foundation context, and develop ways for large private foundations to assist community foundations.

In October, three community foundations (Battle Creek, Greater Flint, and Southeastern Michigan) received \$100,000 individual challenges to initiate the raising of matching two-for-one funds as part of the Michigan Foundation Youth Project. Each recipient is developing a youth advisory committee, with half the members age 21 or younger.

This program is closely linked to a second project funded by the Charles Stewart Mott Foundation to provide technical assistance services to Michigan community foundations (see the following section on Membership Services). Two full-time and one part-time positions were added to the CMF staff to handle the two projects.

CMF assisted four cities and two counties—Marquette, Cadillac, Ludington, Eaton Rapids, and Man-

istee and Ingham Counties—create community foundations. A seventh, the Oceana County Community Foundation, was set up as a fund of the Muskegon County Community Foundation.

Activities designed to encourage the formation of private foundations, as well as corporate foundations and giving programs, were also implemented. CMF worked closely with the Michigan State Chamber of Commerce, local chambers of commerce, Michigan corporations, selected business and professional organizations, and professional publications toward this end.

## **Membership Services and Technical Assistance**

A major grant from the Charles Stewart Mott Foundation funded a new CMF project to provide technical assistance and consulting services to Michigan community foundations.

Activities provided under the three-year project include site visits, participation in trustee-level planning retreats, assisting newly established community foundations, providing presentations to communities investigating the community foundation concept, special training programs, and development and distribution of new publications.

As part of this initiative, CMF entered into a contract with the Council on Foundations, Inc. to research and identify those factors affecting the creation and development of community foundations in Michigan, Indiana and Ohio cities of 250,000 or fewer residents. The Council on Foundations will replicate the model for national use.

Final results of the research will be presented and published in 1989 and 1990.



**T**he W.K. Kellogg and Charles Stewart Mott

*Foundations granted CMF more than \$2 million to establish new programs to strengthen community foundations and develop new youth leadership initiatives.*

**O**ver 600 CMF members attended the 16th Annual Council of Michigan

*Foundations Conference held November 2 to 4 in Detroit.*

**G**overnor James Blanchard signed the Michigan

*Community Foundation Tax Credit into law in late 1988. The new legislation provides state income tax credits to individuals and businesses making contributions to certified Michigan community foundations.*

**C**MF published four new major publications or

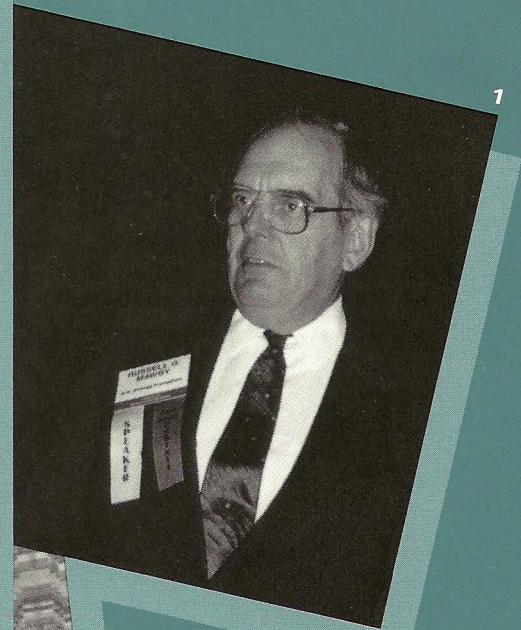
*updates, including the sixth edition of The Michigan Foundation Directory and two videotapes, "Grantmaking for Results" and "The View from the Other Side."*

**A**s of March 31, 1989, CMF membership

*reached 242; three months later it rose to 250.*

**C**MF instituted its first executive-in-residence

*program whereby members can volunteer staff assistance to enhance and expand CMF programs.*



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3

1. Roger B. Smith and Russell Mawby at CMF annual conference

2. Speaker Jan Ruff addresses annual conference on AIDS in Michigan

3. The annual conference provides opportunities for sharing of ideas



# Programs

**F**or over 15 years William W. Allen, a founding

*CMF trustee and first chairman of the Council's Government Relations Committee, tirelessly fought for the right of legitimate grantmaking without undo restrictions throughout Michigan and the nation.*

*His interest in philanthropy spanned more than four decades. He served as vice president and secretary of the Elsa U. Pardee Foundation, and with the dream of helping to alleviate malnutrition in the United States, he created the Allen Foundation in 1975.*

*Mr. Allen died on November 12, 1987. Later that year the CMF Board of Trustees established the William W. Allen Fund, a permanent endowment fund designed to support Michigan grantmakers' interests and concerns with state and federal governments. CMF members have contributed nearly \$70,000 to the Allen Fund.*



*William W. Allen*

*It is CMF's hope that the William W. Allen Fund's legislative and educational advocacy will match Mr. Allen's personal commitment and effectiveness.*



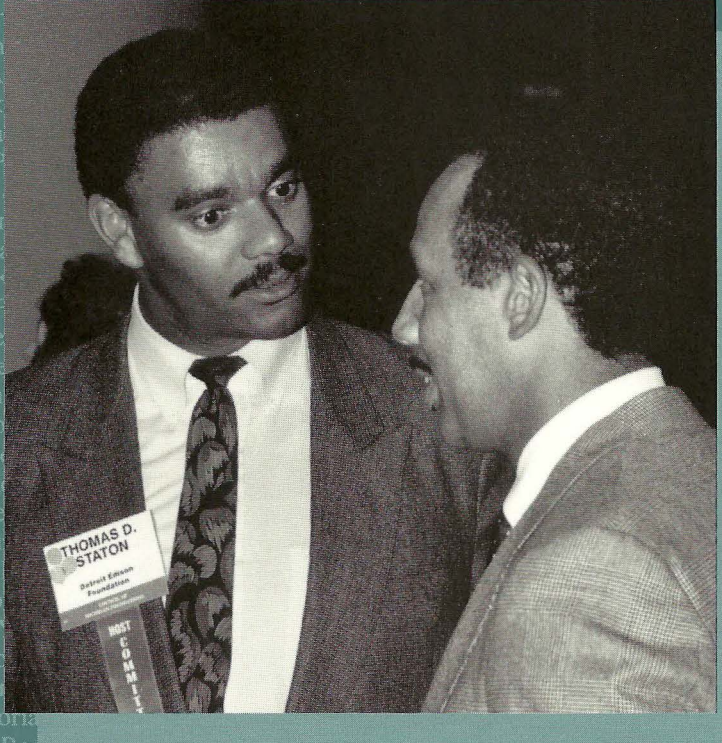
Research Foundation, Inc. • Michigan National Bank • The Midland Foundation • The Miller Foundation • Louise Tuller Miller Charitable Trust • Frances Mills Foundation • Monroe Auto Equipment Foundation Trust • Monroe-Brown Foundation • Morley Brothers Foundation • Charles Stewart Mott Foundation • Ruth Mott Fund • Mukti Fund • T.B. Murphy Foundation Charitable Trust • Muskegon County Community Foundation • NBD Genesee Bank • NBD Grand Rapids, N.A. • National Bank of Detroit • Allen E. & Marie A. Nickless Memorial Foundation • Northwest Michigan Community Foundation • Old Kent Bank & Trust Company • Old Kent Bank of Kalamazoo • Oscar O. & Louise H. Osthelder Charitable Foundation • William & Mary Power Foundation • Elsa U. Pardee Foundation • The Power Foundation • The Prince & Anna Prentis Family Foundation, Inc. • Prince Foundation • The Pryor Foundation • Harold & Carolyn Robison Foundation • SPX Foundation • Sage Foundation • Second Line Foundation • Shiwasse Foundation • Mabel H. Steelcase Foundation • Helmut Steinhilber Foundation • Charles S. Strosacker Foundation • Thoman Foundation • O. Towsley Foundation • Upton Foundation • VanDervoort Foundation • Whiteley Foundation • Wolohan Foundation • Michigan Heritage Foundation, Inc. • Michigan National Bank • The Miller Foundation • Louise Tuller Miller Charitable Trust • Frances Mills Foundation • Monroe Auto Equipment Foundation Trust • Monroe-Brown Foundation • Morley Brothers Foundation • Charles Stewart Mott Foundation • Ruth Mott Fund • Mukti Fund • T.B. Murphy Foundation Charitable Trust • NBD Genesee Bank • National Bank of Detroit • Allen E. & Marie A. Nickless Memorial Foundation • Northwest Michigan Community Foundation • Old Kent Bank of Kalamazoo • Oscar O. & Louise H. Osthelder Charitable Foundation • William & Mary Power Foundation • The Power Foundation • The Prince & Anna Prentis Family Foundation, Inc. • Prince Foundation • The Pryor Foundation • May Mitchell Royce Foundation of St. Clair County • The Sebastian Foundation • Shiwasse Foundation • Robert J. Simpson Foundation • George M. & Mabel S. Sparks Foundation • Steelcase Foundation • The H. W.B. & Candace Thoman Foundation • Tiscornia Foundation, Inc. • A. Margaret D. Towsley Foundation • The Trico Foundation • UNIS Foundation • W.E. Upjohn Foundation • Frederick S. Upton Foundation • Mollie S. VanDervoort Memorial Foundation • John W. & Rose E. Watson Scholarship Foundation • The Wege Foundation • The James A. Welch Foundation • Samuel L. Westerman Foundation • Wetsman Foundation • Whirlpool Foundation • John & Elizabeth Whiteley Foundation • David M. Whitney Fund • Wickson-Link Memorial



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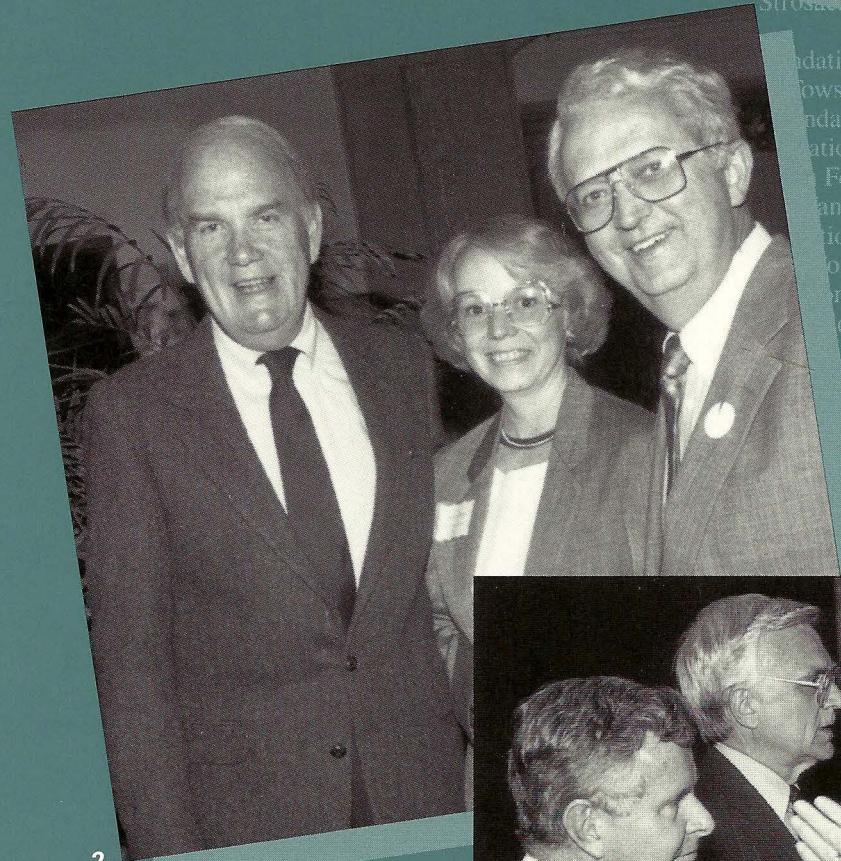
- 1. Roger B. Smith and Russell Mawby at CMF annual conference
- 2. Speaker Jan Ruff addresses annual conference on AIDS in Michigan
- 3. The annual conference provides opportunities for sharing of ideas



1. University of Michigan graduate journalism students listen to presentation of CMF seminar on media coverage of philanthropy

2. Neal Shine of the Detroit Free Press and Co-Chairs Vicki Heerlyn and Daniel Grady at CMF workshop on corporate philanthropy

3. Northern Michigan grant-makers gather in Midland for lively discussion



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 Foundation • Wetsman Foundation • Whirlpool Foundation • John & Elizab  
 Whiteley Foundation • David M. Whitney Fund • Wickson-Link Memor



In July, Battle Creek foundations hosted over 55 colleagues from other Michigan grantmaking organizations during a Grantmaker Visitation Program. This day-long program provided staff and trustees a first-hand view of how various foundations handle grantmaking, administrative and financial matters.

The state's two regional grantmakers' groups—the Detroit Area Grantmakers and the Kent County Donors Forum—met periodically throughout the year to discuss topics of concern in their respective geographic areas.

The Council of Michigan Foundations continued to provide the staff support and serve as the fiscal agent for the State of Michigan Community Foundation Energy Initiative, a \$3 million program.

## Conferences and Workshops

“Tomorrow's Needs — Today's Opportunities” defined the broad parameters of the Council of Michigan Foundations' 16th Annual Conference in Detroit from November 2 to 4.

Michigan grantmakers discussed a range of issues including youth, crime, health, educational reform, the environment and the economy as well as philanthropic management and grantmaking concerns.

More than 600 participants heard Roger B. Smith, chairman and chief executive officer of General Motors Corporation, deliver the keynote address with a message that communication and collaboration contribute to more effective grantmaking. Other featured speakers included Eugene M. Lang, president of the I Have A Dream Foundation, and James Gustave Speth of the World Resources Institute.

The conference's 24 working sessions were punctuated by several

dinners and receptions. Other special events included tours of Detroit's historical museums, distinctive architectural structures, and recent riverfront developments.

Robert B. Miller, Sr., chairman of The Miller Foundation of Battle Creek, served as the honorary chairman, while Donald A. Lindow, vice president of the National Bank of Detroit, was the program chairman. Amy Turner, executive director of the Detroit Neurosurgical Foundation, and William V. Weatherston, vice president-industry of The Stroh Brewery Company, welcomed the delegates as co-chairs of an active host committee.

During the year CMF co-sponsored a new series of workshops and seminars, including a conference attended by over 60 participants on AIDS and Michigan foundations. The co-sponsor was the Michigan Department of Public Health.

Fifteen University of Michigan graduate journalism fellows attended a March seminar on the news media's coverage of philanthropy. Held at the Miller House in Battle Creek, it was sponsored by CMF, the W.K. Kellogg Foundation and The Miller Foundation.

CMF's two-day March workshop on community foundations brought staff and trustees together in Lansing to discuss investment and management issues unique to community foundations. Presenters and participants explored grantmaking, asset development and the Michigan Community Foundation Tax Credit.

A corporate giving workshop was held in May. Sponsored by the Council, the Greater Detroit Chamber of Commerce and the Michigan State Chamber of Commerce, 80 participants met in Detroit to discuss grantmaking, management and legislative issues related to corporate philanthropy.

Each year, CMF's Board of Trustees holds its annual meeting in a different part of the state, and also provides an opportunity for grantmakers in the region to meet prior to

that meeting. Over 100 staff and trustees from Northern Michigan foundations and corporate giving programs met in Midland. The hosts for the program were Herbert and Barbara Dow of the Herbert H. and Barbara C. Dow Foundation. Russell G. Mawby, chairman of the W.K. Kellogg Foundation, spoke on the challenges facing Michigan philanthropy.

## Legislative and Industry Liaison

Most of Michigan's 40 community foundations are the beneficiaries of new legislation initiated by the Council of Michigan Foundations that permits individual and business state tax credits for gifts to Michigan community foundations.

Signed into law the final days of 1988 by Governor James J. Blanchard, the Michigan Community Foundation Tax Credit permits a maximum credit of 50 percent of the amount donated up to \$100 for individuals, \$200 for couples, or \$5,000 for businesses.

It is in effect until 1991, and is expected to generate \$3 million in private gifts to philanthropy and at least \$6 million for the community foundations and philanthropy.

CMF worked two years on the legislation and was instrumental in its passage. The concept of a tax credit for community foundations was developed by John E. Hopkins, executive director of the Kalamazoo Foundation.

Both Russell G. Mawby, chairman of CMF's Increasing Philanthropy Committee, and Mariam C. Noland, a CMF trustee and head of a community foundation, testified in favor of the bill during hearings in the Michigan legislature.



CMF worked with nonprofits throughout the state to assist with the implementation of recent technical revisions to previous legislation to limit the liability of directors and trustees serving on 501 (c)(3) boards.

The Developing Good Will Project, now in its fourteenth year, continued educating members of Michigan's state legislature and Congressional representatives about the work and contributions of philanthropy. Personal meetings were held between CMF members and legislators in most of the state's 18 Congressional districts.

CMF staff members cooperated with other state-level, as well as national, organizations working on behalf of philanthropy and the not-for-profit sector. These included the Council on Foundations, Regional Association of Grantmakers, Foundation Center, National Committee on Responsive Philanthropy, Independent Sector, United Way of Michigan, Michigan League for Human Services, Metro Detroit GIVES, Accounting Aid Society of Detroit, and state and local chambers of commerce.

### **Public Information and Publications**

In addition to publishing several new books on grantmaking and Michigan grantmakers, CMF continued to provide readily accessible information on Michigan foundations and philanthropic issues to the public and the press.

During 1988-89, four major publications or updates of existing material were released. The sixth edition of *The Michigan Foundation Directory* included a special section documenting the grantmaking of Michigan corporate foundations and corporate giving programs. The first edition of *The Michigan Nonprofit Resource Directory*, published in cooperation with the Accounting Aid Society of Detroit, was released in June, and the third and fourth updates of *Establishing a Charitable Foundation in Michigan* were also published. Over 250 copies of *The Michigan Matching Gifts Program Manual* were sold.

CMF also released its first two videotapes, "Grantmaking for Results," and "The View from the Other Side." The first is a "how-to" tape for grantmakers, while the second is a candid assessment of the relationship between grantee and grantor.

Publications produced on CMF activities included an annual report, special memos to members, and four editions of the tabloid, "The Michigan Scene."

Staff responded to an average of four requests per week from the media, as well as regularly meeting with members of editorial boards. Articles on Michigan philanthropy appeared in seven major Michigan newspapers, as well as in *The Wall Street Journal*, *New York Times*, and *USA Today*.

CMF makes available free or for purchase directories, books, surveys, brochures, and occasional papers on Michigan foundations, foundation management and grantmaking, and nonprofit management. A complete list may be obtained by contacting the Council's office in Grand Haven.

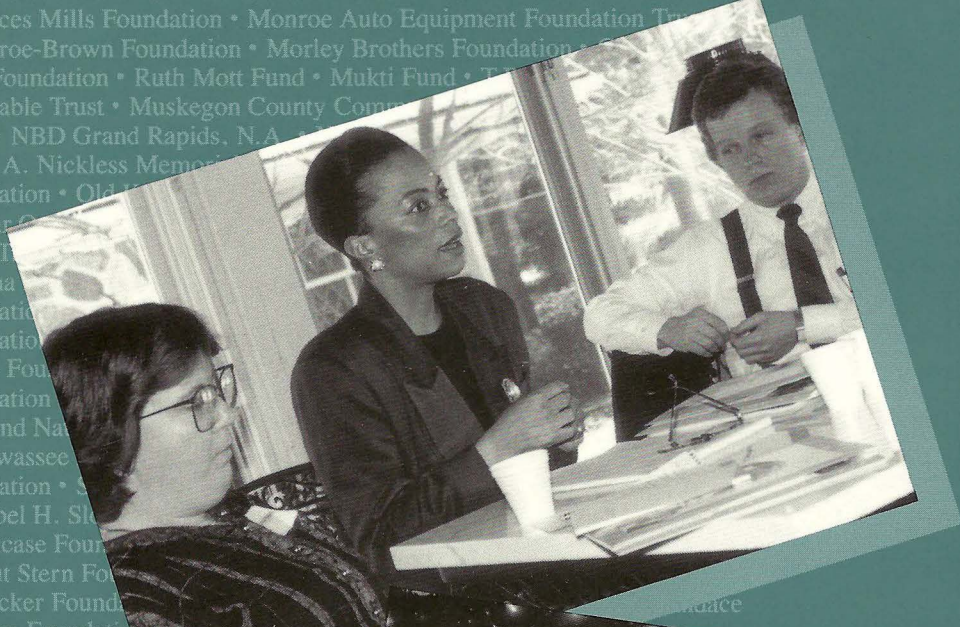
### **Other Resources**

CMF materials, as well as those produced by other organizations, are available at many Foundation Center Regional Collections scattered throughout Michigan. They generally provide a core collection of Foundation Center publications, as well as supplemental materials. Cooperating collections are located at:

Alpena County Library  
Henry Ford Centennial Library  
Grand Rapids Public Library  
The Library, Michigan Technological University  
Purdy/Kresge Library, Wayne State University  
Michigan State University Libraries  
University of Michigan—Flint  
Farmington Community Library  
University of Michigan—Ann Arbor  
Sault Ste. Marie Area Public Schools



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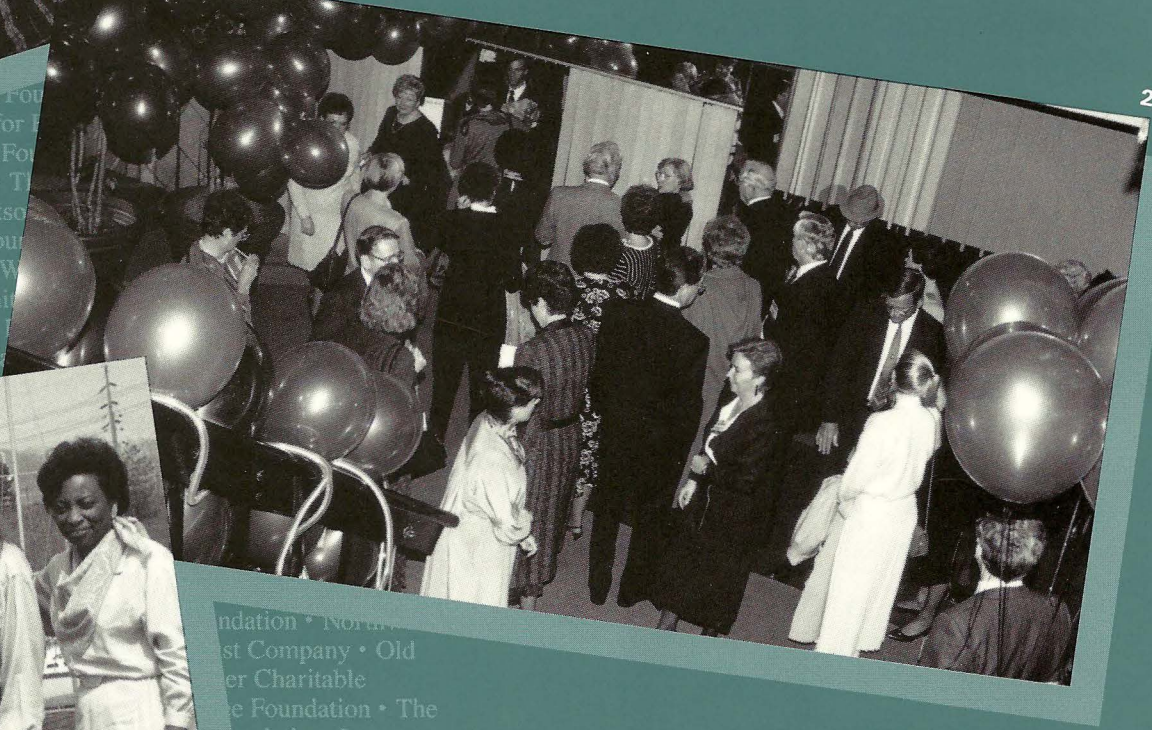


1. Kate Pew Wolters, Carol Goss and James Richmond speak at CMF-sponsored workshop

2. CMF's 16th annual conference offers conferees time for informal socialization

3. Three members of the Michigan Community Foundation Youth Project Advisory Committee—Gordon Berg, Marissa Ruggles and Janie Brooks—take a break

4. Mariam Noland, William Long and Jane Morgan discuss CMF Energy Initiative



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# Financial Statements

## Statements of Support, Revenues and Expenses and Changes in Fund Balances Council of Michigan Foundations, Inc.

### Balance Sheets

Council of Michigan Foundations, Inc.

	March 31	
	1989	1988
<b>Assets</b>		
<b>Current Assets</b>		
Cash	\$ 6,869	\$ 26,716
Short-term investments	4,059,414	2,954,007
<b>Total Current Assets</b>	<b>4,066,283</b>	<b>2,980,723</b>
<b>Furniture and Equipment</b>		
Furniture	38,711	32,015
Equipment	158,234	133,352
	<b>196,945</b>	<b>165,367</b>
Less allowances for depreciation	76,973	49,304
	<b>119,972</b>	<b>116,063</b>
<b>Total Assets</b>	<b>\$4,186,255</b>	<b>\$3,096,786</b>
<b>Liabilities and Fund Balances</b>		
<b>Current Liabilities</b>		
Accounts payable		\$ 9,937
Deferred revenue:		
Kellogg Youth Program—Note C	\$2,065,688	
Energy initiative program—Note D	1,701,040	2,785,731
William W. Allen Fund	69,975	
Other deferred revenue	78,279	46,855
<b>Total Current Liabilities</b>	<b>3,914,982</b>	<b>2,842,523</b>
<b>Fund Balances</b>		
Unrestricted:		
General operating	154,264	128,909
Survey and directory (deficit)	(2,963)	9,291
Net investment in furniture and equipment	119,972	116,063
<b>Total Fund Balances</b>	<b>271,273</b>	<b>254,263</b>
<b>Total Liabilities and Fund Balances</b>	<b>\$4,186,255</b>	<b>\$3,096,786</b>

See notes to financial statements.

### Support and revenues:

Support—grants

Revenues:

	General Operating Fund	Survey and Directory Fund
Contributions	\$260,449	
Conferences	103,138	
Workshops	16,394	
Publications	681	\$31,225
Interest income and other	15,449	

**Total Revenues** 396,111 31,225

**Total Support and Revenues** 396,111 31,225

### Expenses:

Grants		
Salaries, taxes and benefits	148,992	8,826
Contracted services	8,537	1,094
Conferences	96,853	
Workshops	16,378	
Printing and publications	22,346	20,931
Meetings and travel	11,644	
Telephone and postage	13,677	1,589
Scholarship activities		
Equipment lease and maintenance	6,500	543
Occupancy	28,114	
General supplies	8,241	1,027
Books and subscriptions	2,447	8,674
Insurance	1,381	
Depreciation		

**Total Expenses** 365,110 42,684

### Support and Revenues Over (Under) Expenses

Fund balances at beginning of year	128,909	9,291
Transfers—furniture and equipment acquisitions	(5,646)	(795)

**Fund Balances at Year-End** \$154,264 \$(2,963)

See notes to financial statements.



Restricted

Increasing Philanthropy Fund	Improving Philanthropy Fund	Mott Community Foundation Technical Assistance Fund	Community Foundation National Fund	Kellogg Youth Adminis- tration Fund	Energy Initiative Fund (Note D)	Energy Initiative Adminis- trative Fund	Community Foundation Directed Energy Fund	Furniture and Equipment Fund	Totals		
									Year Ended March 31 1989	Year Ended March 31 1988	
					\$1,084,690		\$50,000		\$1,134,690	\$214,269	
\$31,884	\$31,382	\$45,042	\$18,500	\$ 24,801		\$31,003			443,061	391,705	
									103,138	111,918	
									16,394	19,577	
1,608									33,514	23,463	
				38,500	177,781				231,730	170,685	
33,492	31,382	45,042	18,500	63,301	177,781	31,003			827,837	717,348	
33,492	31,382	45,042	18,500	63,301	1,262,471	31,003	50,000		1,962,527	931,617	
					1,262,471		50,000		1,312,471	375,166	
	17,244	22,880	10,885	20,505					229,332	147,099	
28,552	897	1,154	1,542	1,600		27,094			70,470	118,204	
									96,853	102,127	
	153	196		484					17,211	16,045	
1,568	6,545	5,975	1,946	1,925		1,226			62,462	26,968	
53	3,403	3,504	2,070	5,709		1,346			27,729	20,677	
1,627	1,298	1,121	860	3,379		851			24,402	17,956	
		6,533							6,533	10,000	
314	392	495	338	1,244					9,983	8,484	
									28,114	26,887	
1,063	924	2,281	859	3,045		329			17,769	8,835	
315	526	903		273					13,138	3,571	
									1,381	1,430	
								\$ 27,669	27,669	26,896	
33,492	31,382	45,042	18,500	38,164	1,262,471	31,003	50,000	27,669	1,945,517	910,345	
-0-	-0-	-0-	-0-	25,137	-0-	-0-	-0-	(27,669)	17,010	21,272	
								116,063	254,263	232,991	
				(25,137)				31,578			
\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$119,972	\$ 271,273	\$254,263



**Statements of Cash Flows**  
Council of Michigan Foundations, Inc.

	Year Ended March 31	
	1989	1988
<b>Operating Activities</b>		
Excess of support and revenues over expenses	\$ 17,010	\$ 21,272
Adjustments to reconcile excess of support and revenues over expenses to net cash provided by operating activities:		
Depreciation	27,669	26,896
Changes in operating assets and liabilities:		
Accounts payable	(9,937)	5,241
Deferred revenue	1,082,396	2,760,395
<b>Net Cash Provided By Operating Activities</b>	<b>1,117,138</b>	<b>2,813,804</b>
<b>Investing Activities</b>		
Purchases of furniture and equipment	(31,578)	(32,185)
<b>Increase in Cash and Short-Term Investments</b>	<b>1,085,560</b>	<b>2,781,619</b>
Cash and short-term investments at beginning of year	2,980,723	199,104
<b>Cash and Short-Term Investments at End of Year</b>	<b>\$4,066,283</b>	<b>\$2,980,723</b>

( ) Denotes reduction in cash and short-term investments.  
See notes to financial statements.

**Report of Independent Auditors**

Board of Trustees  
Council of Michigan Foundations, Inc.  
Grand Haven, Michigan

We have audited the accompanying balance sheets of the Council of Michigan Foundations, Inc. as of March 31, 1989 and 1988, and the related statements of support, revenues and expenses and changes in fund balances and cash flows for the years then ended. These financial statements are the responsibility of the Council's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Council of Michigan Foundations, Inc. at March 31, 1989 and 1988, and the results of its operations and its cash flows for the years then ended in conformity with generally accepted accounting principles.

*Ernst & Whinney*  
Grand Rapids, Michigan  
May 12, 1989



## Notes To Financial Statements

Council of Michigan Foundations, Inc.  
March 31, 1989

### Note A—Summary of Significant Accounting Policies

**Statement Presentation:** The accompanying financial statements have been prepared on the accrual basis of accounting. To ensure observance of restrictions placed on the use of available resources, the accounts and financial activity are classified for accounting and reporting purposes into fund groups. Funds restricted by outside sources are distinguished from unrestricted funds. Restricted funds may only be utilized in accordance with the purposes established by the source of such funds and are in contrast to unrestricted funds, over which the Board of Trustees has full control as to use in pursuing any of the Council's purposes. Revenue restricted by outside sources is recognized to the extent related expenses are incurred. The unexpended funds have been recorded as deferred revenue in the accompanying balance sheets.

A complete presentation of expenses by function is not practicable because of the manner in which expenditures are accumulated throughout the year.

**Short-term Investments:** Short-term investments consist of certificates of deposit, commercial paper and money market funds that are carried at fair market value, which equals cost.

**Furniture and Equipment:** Furniture and equipment are stated at estimated market value at date of receipt or at cost, if purchased. Depreciation is computed by the straight-line method at rates designed to amortize the basis of the assets over their estimated useful lives.

**Reclassifications:** Certain amounts reported in the prior year have been reclassified to conform with the presentation used in 1989.

### Note B—Fund Purpose

#### **General Operating Fund:**

To record the receipt of membership contributions, conference revenue and other transactions relating to the administrative and service activities of the Council.

#### **Survey and Directory Fund:**

To record revenues and expenses associated with the biennial publication of *The Michigan Foundation Directory*, which includes a survey of foundation funding, in cooperation with the Michigan League for Human Services.

#### **Increasing Philanthropy Fund:**

To record revenues and expenses for a project aimed at increasing foundation and corporate giving for charitable purposes in the State of Michigan.

#### **Improving Philanthropy Fund:**

To record revenues and expenses related to a project aimed at enhancing educational and volunteer opportunities for the non-profit sector.

#### **William W. Allen Fund:**

To record revenues and expenses directed towards further representation of private philanthropy in federal and state legislative and regulatory matters. Revenues are restricted contributions from the member foundations of the Council. This fund was established in honor of a former Council Board member who was also the first Government Relations Chairman.

#### **Mott Community Foundation**

**Technical Assistance Fund:** To record revenues and expenses related to providing technical assistance to Michigan community foundations. Funds are provided by the Charles Stewart Mott Foundation.

#### **Community Foundation National**

**Fund:** To record revenues and expenses associated with the three-state "Small Communities—Great Community Foundations" project, sponsored by the Council on Foundations and undertaken by the Council of Michigan Foundations.

**Kellogg Youth Fund:** To record the receipt and disbursement of grant monies provided by the W. K. Kellogg Foundation under the Michigan Community Foundation Youth Project grant agreement (see Note C).

#### **Kellogg Youth Administration**

**Fund:** To record the cost of administering the Kellogg Youth grant. Revenues are restricted contributions from the W. K. Kellogg Foundation. The Council administers the grant program for participating community foundations in the state.

**Energy Initiative Fund:** To record the receipt and disbursement of grant monies provided by the State of Michigan, Department of Commerce under the Community Foundation Energy Initiative grant agreement (see Note D).

#### **Energy Initiative Administrative**

**Fund:** To record the cost of administering the State of Michigan Community Foundation Energy Initiative Grant. Revenues are restricted contributions from the member foundations of the Council. The Council coordinates the grant program for fourteen Council members and other organizations in areas of Michigan not served by participating community foundations.

#### **Community Foundation Directed**

**Energy Fund:** To record revenues and expenses related to a program which provides grants to specified community foundations to assist in their raising of matching funds for energy projects.

#### **Furniture and Equipment Fund:**

To record the acquisition, depreciation and disposal of furniture and equipment.

### Note C—Kellogg Youth Program

During fiscal 1989, the Council received a grant of \$2,000,000 from the W. K. Kellogg Foundation for the Michigan Community Foundation Youth Project. The program will encourage youth development in local communities while strengthening community foundation leadership and grantmaking capacity. The Council acts as administrator of the grant, with all grant monies received from the W. K. Kellogg Foundation to be distributed to community foundation members under conditions defined by the grant agreement. The Council must return to the W. K. Kellogg Foundation any program funds which have not been expended by June 30, 1991.

### Note D—Energy Initiative Program

During fiscal 1988, the Council received a grant of \$3,000,000 from the State of Michigan, Department of Commerce for the Community Foundation Energy Initiative. Under the terms of the grant, the Council and its affiliates will create a number of programs to improve the energy efficiency of the not-for-profit and low-income sectors. The Council acts as administrator of the grant, with all grant monies received from the State of Michigan to be distributed to its affiliates under conditions defined in the grant agreement. The Council must return to the Michigan Department of Commerce any program funds which have not been expended by September 30, 1990.

### Note E—Federal Tax Status

The Internal Revenue Service has ruled that the Council is a public charity, as described in Sections 509(a)(1) and 170(b)(1)(A)(vi) of the Internal Revenue Code. Consequently, the Council is exempt from federal income tax and certain excise taxes imposed on private foundations.



## Membership

CMF's membership grew to 242 by March 31, 1989, an increase of 12 new members. By July 1, membership reached 250, a record for the Council.

## Governance

The Council of Michigan Foundations' 21-member Board of Trustees met three times—in June and November, 1988 and March, 1989.

Three new trustees were elected to the Board for three-year terms. The new trustees are Malcolm G. Dade, Jr.; Robert E. Hency; and Stephen E. Upton. Edward J. Frey passed away in July, 1988. Dr. Robert D. Sparks completed a three-year term and was appointed to the CMF's Advisory Cabinet, which is made up of former trustees and assists the Board of Trustees.

Trustees serve on at least one of 14 working committees:

- Audit: supervises annual audit process
- Detroit Area Grantmakers Program: plans topical meetings for Detroit Area Grantmakers
- Government Relations: responsible for communications and relations with elected and appointed government officials, and other pertinent organizations; recommends policy positions on issues affecting grantmakers and grantees
- Improving Philanthropy: coordinates CMF efforts for the Improving Philanthropy Program
- Increasing Philanthropy: implements CMF efforts to increase grantmaking resources throughout the state
- Information Systems: disseminates information about Michigan foundations and coordinates internal communications efforts
- Membership: plans CMF recruiting efforts and advises on policy regarding eligibility

– Membership Services: evaluates existing CMF services and develops new programs

– Nominating: reviews slate of officers and recommends Board candidates

– Annual Conference Program: plans programs for annual conferences

– Annual Conference Host: plans and provides for special hospitality services for annual conference attendees

– Public Issues: meets at the request of the Board to address questions raised by members and to consider general issues relating to philanthropy

– Michigan Community Foundation Youth Project Advisory: reviews proposals and recommends funding of challenge grants for W.K. Kellogg Foundation Youth Program

– Community Foundation Strategy Team: advises and supports implementation of Mott Michigan Community Foundation Technical Assistance Project and CMF efforts on behalf of its community foundation members

## Administration

Five full-time employees are responsible for the day-to-day operations of CMF and providing core services to its members.

Three additional employees (two full-time and one part-time) are funded under the special community foundation initiative; other part-time employees are assigned to the Energy Initiative and Improving Philanthropy Project. A volunteer coordinates the activities of the Michigan Foundation Center Regional Collections.

During the year the Council launched its first Executive-in-Residence Program whereby a member can volunteer a staff member to CMF. The first executive-in-residence was Dr. Peter R. Ellis, program director for the W.K. Kellogg Foundation, who spent 60 percent of his time during an eight month appointment working on CMF projects.

## Board of Trustees & Officers

### Chairman

John E. Marshall, III, President  
The Kresge Foundation  
Troy

### Vice Chairman

Leo J. Brennan, Jr., Executive Director  
Ford Motor Company Fund  
Dearborn

### Vice Chairman

Judith S. Hooker, Trustee  
Robert L. & Judith S. Hooker Foundation  
Grand Rapids

### Vice Chairman

Mariam C. Noland, Executive Director  
Community Foundation for Southeastern Michigan  
Detroit

### President and Secretary

Dorothy A. Johnson  
Council of Michigan Foundations

### Treasurer

Richard K. Rappleye, Vice President,  
Secretary/Treasurer  
Charles Stewart Mott Foundation  
Flint

Malcolm G. Dade, Jr.,

Vice President—Human Relations  
Detroit Edison  
Detroit

Herbert H. Dow, President

Herbert H. & Grace A. Dow Foundation  
Midland

Edward J. Frey, Chairman\*

The Frey Foundation  
Grand Rapids

Nicholas M. Gabriel, Comptroller

Ford Foundation  
New York

Robert E. Hency, Director of  
Dissemination & Communications  
W.K. Kellogg Foundation  
Battle Creek

Willard J. Hertz, Vice President

Charles Stewart Mott Foundation  
Flint

Gilbert Hudson, President

Hudson-Webber Foundation  
Detroit

Patricia B. Johnson, Executive Director

Muskegon County Community Foundation  
Muskegon

Ted L. Johnson, President Emeritus

The Fremont Area Foundation  
Fremont

Howard D. Kalleward, Trustee

Dorothy U. Dalton Foundation  
Kalamazoo

Donald A. Lindow, Vice President

National Bank of Detroit  
Detroit

W. Calvin Patterson, III, Executive Director

McGregor Fund  
Detroit

Carl F. Reitz, Secretary

Besser Foundation  
Alpena

\* Deceased July, 1988



**Margaret A. Riecker, President**  
Harry A. & Margaret D. Towsley Foundation  
Midland

**Leonard W. Smith, President**  
The Skillman Foundation  
Detroit

**Stephen E. Upton, President**  
Whirlpool Foundation  
Benton Harbor

**William V. Weatherston,  
Vice President—Industry**  
The Stroh Brewery Company  
Detroit

**Peter M. Wege, Vice Chairman/Trustee**  
Steelcase Corporation/Steelcase Foundation  
Grand Rapids

## Advisory Cabinet

### Chairman

**Dr. Russell G. Mawby, Chairman** 1973–74  
W.K. Kellogg Foundation  
Battle Creek

**Sue Blandford, Trustee** 1985–87  
Grand Rapids Foundation  
Grand Rapids

**Nathan B. Driggers, President** 1975–83  
Harder Foundation  
East Detroit

**Nancy P. Feller, Associate General  
Counsel and Director, Legal Counsel** 1983–84  
Ford Foundation  
New York

**Allan J. Fletcher, Vice President** 1983–87  
Comerica Incorporated  
Grosse Pointe

**Herman F. Gertz, President** 1976–82  
Herman & Irene Gertz Foundation  
Monroe

**Thomas W. Herbert,  
Vice President & Treasurer** 1976–85  
The Kresge Foundation  
Troy

**Miles Jaffe, Esq.** 1975–76  
Honigman, Miller, Schwartz & Cohn  
Detroit

**Keith D. Jensen, President** 1978–87  
The Jensen Foundation  
Ann Arbor

**James R. Kettler, Trustee** 1973–74  
The James A. Welch Foundation  
Flint

**Evelyn Machtel, Vice President** 1977–84  
Jack F. Wolfram Foundation  
Lansing

**Robert B. Miller, Chairman** 1973–82  
The Miller Foundation  
Battle Creek

**James M. Richmond, President** 1981–86  
The Battle Creek Community Foundation  
Battle Creek

**Robert A. Risselade, Trustee** 1975–81  
The Wege Foundation  
Grand Rapids

**Dr. Robert D. Sparks,  
President Emeritus** 1986–88  
W.K. Kellogg Foundation  
Battle Creek

**Herbert F. Spieler,** 1973–75  
**Manager of Public Affairs**  
Consumers Power Company  
Jackson

**Antony T. Sullivan, Secretary** 1973–74  
Earhart Foundation  
Ann Arbor

**Alfred H. Taylor, Jr., Chairman** 1973–74  
The Kresge Foundation  
Troy

**Cleveland Thurber, Jr.,  
Senior Vice President** 1982–84  
Comerica Incorporated  
Detroit

**William S. White, Chairman** 1973–84  
Charles Stewart Mott Foundation  
Flint

**Sally J. Yerex,** 1973–83  
**Second Vice President**  
National Bank of Detroit  
Florida

## Staff

**Dorothy A. Johnson**  
President

**Sandra G. Hussey**  
Member Services Director

**Jeri L. Fischer**  
Staff Associate

**Judy M. Carl**  
Staff Associate

**Linda B. Patterson\***  
Program Associate—Improving Philanthropy

**Jane F. Morgan\***  
Program Associate—Energy

**Karen E. Hayslip**  
Secretary/Receptionist

**Kathryn A. Agard**  
Program Director—Community Foundation Project

**Judith A. Steudle**  
Secretary—Community Foundation Project

**Marion J. Stokes\***  
Librarian—Community Foundation Project

**John L. Allen\***  
Editor, "The Michigan Scene"

**Stevie Hertz\*\***  
Volunteer, Michigan Foundation Center  
Regional Collections

## 1988–89 Committees

(The Chairman and President serve as ex-officio members of all CMF committees.)

### Audit

**Carl F. Reitz, Chairman**  
Besser Foundation

**Nicholas M. Gabriel**  
Ford Foundation

**Thomas W. Herbert**  
The Kresge Foundation

**Ted L. Johnson**  
The Fremont Area Foundation

**Richard K. Rappleye**  
Charles Stewart Mott Foundation

## Detroit Area Grantmakers Program

**R. Sue Smith, Chair**  
The Stroh Brewery Company

**Lowell W. Baker, III**  
Trans Continental Airlines Foundation

**Herbert Beyer**  
The Charles DeVlieg Foundation

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Michigan Consolidated Gas Company

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Community Foundation for Southeastern Michigan

**Marvin A. Frenkel**  
The Meyer & Anna Prentis Family Foundation

**Rosemary Ging**  
Little Caesar Enterprises, Inc.

**Karla Hall**  
Ameritech Publishing, Inc.

**Gilbert Hudson**  
Hudson-Webber Foundation

**Sandra G. Hussey**  
Council of Michigan Foundations

**Glenn F. Kossick**  
Metro Health Foundation

**Richard Levey**  
The Shiffman Foundation

**William C. Rands, III**  
Raymond C. Smith Foundation

**Donna Rust**  
ANR Pipeline Company

**Leonard W. Smith**  
The Skillman Foundation

**Ira Strumwasser**  
Michigan Health Care Education and Research  
Foundation, Inc.

**Amy Turner**  
Detroit Neurosurgical Foundation

## Government Relations

**Judith S. Hooker, Chair**  
Robert L. & Judith S. Hooker Foundation

**Malcolm G. Dade, Jr.**  
Detroit Edison

**Laura A. Davis**  
W. K. Kellogg Foundation

**Stephen T. Economy**  
Michigan Bell Telephone Company

**Willard J. Hertz**  
Charles Stewart Mott Foundation

**Dr. John E. Hopkins**  
Kalamazoo Foundation

**James R. Kettler**  
The James A. Welch Foundation

**E.B. Morley, Jr.**  
Morley Brothers Foundation

**John J. Nowicki**  
General Motors Foundation

**Margaret A. Riecker**  
Harry A. & Margaret D. Towsley Foundation

**Dr. Robert D. Sparks**  
W. K. Kellogg Foundation

**Duane L. Tarnacki**  
Clark, Klein & Beaumont

\*Part-time

\*\*Deceased June, 1989



## Information Systems

**Margaret A. Riecker, Chair**  
Harry A. & Margaret D. Towsley Foundation

**Michael Dively**  
Mukti Fund

**Jeri L. Fischer**  
Council of Michigan Foundations

**H. Halladay Flynn**  
Community Foundation of Greater Flint

**Barbara J. Getz**  
The Kresge Foundation

**Robert E. Hency**  
W. K. Kellogg Foundation

**Stevie Hertz**  
Michigan Foundation Center Regional Collections

**W. Calvin Patterson, III**  
McGregor Fund

**Judy Y. Samelson**  
Charles Stewart Mott Foundation

## Membership

**Gilbert Hudson, Chairman**  
Hudson-Webber Foundation

**Leo J. Brennan, Jr.**  
Ford Motor Company Fund

**Lynn A. Feldhouse**  
Chrysler Corporation Fund

**Allan J. Fletcher**  
Comerica Incorporated

**Joyce F. Hecht**  
David M. & Joyce F. Hecht Foundation

**Kay W. Hunt**  
Detroit Edison Foundation

**Robert A. Sajdak**  
Manufacturers National Bank of Detroit

**Amy Turner**  
Detroit Neurosurgical Foundation

**Peter M. Wege**  
Steelcase Corporation/Steelcase Foundation

**Ronald E. Weger**  
W.B. & Candace Thoman Foundation

## Membership Services

**Robert E. Hency, Chairman**  
W. K. Kellogg Foundation

**Frances A. Hanson**  
Winship Memorial Scholarship Fund

**Kay W. Hunt**  
Detroit Edison Foundation

**Sandra G. Hussey**  
Council of Michigan Foundations

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Muskegon County Community Foundation

**Howard D. Kalleward**  
Dorothy U. Dalton Foundation

**Ronald N. Kilgore**  
Old Kent Bank of Kalamazoo

**Jeanene B. Mallmann**  
Kellogg Company

**W. Calvin Patterson, III**  
McGregor Fund

**Leonard W. Smith**  
The Skillman Foundation

## Nominating

**Donald A. Lindow, Chairman**  
National Bank of Detroit

**Judith S. Hooker**  
Robert L. & Judith S. Hooker Foundation

**Howard D. Kalleward**  
Dorothy U. Dalton Foundation

**W. Calvin Patterson, III**  
McGregor Fund

**Margaret A. Riecker**  
Harry A. & Margaret D. Towsley Foundation

## 16th Annual Conference Program

**Robert B. Miller, Sr., Honorary Chairman**  
The Miller Foundation

**Donald A. Lindow, Chairman**  
National Bank of Detroit

**Gail Allen**  
The Rollin M. Gerstacker Foundation/Elsa U. Pardee Foundation

**Lucy R. Allen**  
Saginaw Community Foundation

**Benjamin J. Burns**  
Gannett Foundation

**Lynn A. Feldhouse**  
Chrysler Corporation Fund

**Amy Fistler**  
Health Education Foundation

**Robert E. Hency**  
W. K. Kellogg Foundation

**Carolyn Hodge-West**  
Donors Forum of Chicago

**Sandra G. Hussey**  
Council of Michigan Foundations

**Patricia B. Johnson**  
Muskegon County Community Foundation

**David B. Kennedy**  
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**James R. Kettler**  
The James A. Welch Foundation

**H. Gene Moss**  
The Kresge Foundation

**Judy Y. Samelson**  
Charles Stewart Mott Foundation

**Clinton P. Schloop**  
Manufacturers National Bank of Detroit

**Leonard W. Smith**  
The Skillman Foundation

**R. Sue Smith**  
The Stroh Brewery Company

**Ira Strumwasser**  
Michigan Health Care Education and Research Foundation, Inc.

**Kenneth G. Taylor**  
Rotary Charities of Traverse City

**Amy Turner**  
Detroit Neurosurgical Foundation

**William V. Weatherston**  
The Stroh Brewery Company

## 16th Annual Conference Host

**Amy Turner, Co-Chair**  
Detroit Neurosurgical Foundation

**William V. Weatherston, Co-Chairman**  
The Stroh Brewery Company

**Leon Atchison**  
MichCon Foundation

**Lowell W. Baker, III**  
Trans Continental Airlines Foundation

**Ludger A. Beauvais**  
The Edward C. & Hazel L. Stephenson Foundation

**Gilbert Borman**  
The Borman's, Inc. Fund

**Leo J. Brennan, Jr.**  
Ford Motor Company Fund

**C. David Campbell**  
Community Foundation for Southeastern Michigan

**Donald F. Chamberlin, Sr.**  
Gerald W. Chamberlin Foundation, Inc.

**Nena Dahling**  
Mary Thompson Foundation

**Stephen T. Economy**  
Michigan Bell Telephone Company

**Esther G. Edwards**  
Gordy Foundation, Inc.

**Joseph Freedman**  
James & Lynelle Holden Fund

**Marvin A. Frenkel**  
The Meyer & Anna Prentis Family Foundation, Inc.

**Karla Hall**  
Ameritech Publishing, Inc.

**Danforth Holley**  
Earl-Beth Foundation

**Gilbert Hudson**  
Hudson-Webber Foundation

**Sandra G. Hussey**  
Council of Michigan Foundations

**Joseph Imberman**  
Jewish Community Foundation

**Susan L. Kelly**  
Dayton Hudson Department Store Company

**Glenn F. Kossick**  
Metro Health Foundation

**Sharron Kreindler**  
Detroit Neurosurgical Foundation

**Richard Levey**  
The Shiffman Foundation

**Donald A. Lindow**  
National Bank of Detroit

**James H. LoPrete**  
Samuel L. Westerman Foundation

**Marlies Parenti**  
The Kresge Foundation

**W. Calvin Patterson, III**  
McGregor Fund

**Bernard V. Quinlan**  
ANR Pipeline Company

**Kari Schlachtenhaufen**  
The Skillman Foundation

**Maurice Shane**  
Manufacturers National Bank of Detroit

**R. Sue Smith**  
The Stroh Brewery Company

**John Snyder**  
Comerica Incorporated

**Thomas D. Staton**  
Detroit Edison Foundation

**Lucius Theus**  
Allied Automotive

**Therese M. Thorn**  
National Bank of Detroit



## Public Issues

**Leo J. Brennan, Jr., Chairman**  
Ford Motor Company Fund

### C. David Campbell

Community Foundation for Southeastern Michigan

### Keith D. Jensen

The Jensen Foundation

### W. Calvin Patterson, III

McGregor Fund

### Leonard W. Smith

The Skillman Foundation

### Dr. Robert D. Sparks

W. K. Kellogg Foundation

## Improving Philanthropy

### Dr. Russell G. Mawby, Chairman

W. K. Kellogg Foundation

### Herbert H. Dow

Herbert H. & Grace A. Dow Foundation

### Dr. Peter R. Ellis

W. K. Kellogg Foundation

### Willard J. Hertz

Charles Stewart Mott Foundation

### Gilbert Hudson

Hudson-Webber Foundation

### Kay W. Hunt

Detroit Edison Foundation

### Ted L. Johnson

The Fremont Area Foundation

### Dr. Joel J. Orosz

W. K. Kellogg Foundation

### Linda B. Patterson

Council of Michigan Foundations

### W. Calvin Patterson, III

McGregor Fund

### Margaret A. Riecker

Harry A. & Margaret D. Towsley Foundation

### Leonard W. Smith

The Skillman Foundation

### William S. White

Charles Stewart Mott Foundation

## Increasing Philanthropy

### Dr. Russell G. Mawby, Chairman

W. K. Kellogg Foundation

### Herbert H. Dow

Herbert H. & Grace A. Dow Foundation

### Judith S. Hooker

Robert L. & Judith S. Hooker Foundation

### Gilbert Hudson

Hudson-Webber Foundation

### Ted L. Johnson

The Fremont Area Foundation

### Robert B. Miller

The Miller Foundation

### Thomas B. Murphy

T. B. Murphy Foundation Charitable Trust

### Margaret A. Riecker

Harry A. & Margaret D. Towsley Foundation

### Leonard W. Smith

The Skillman Foundation

### Dr. Robert D. Sparks

W. K. Kellogg Foundation

### Duane L. Tarnacki

Clark, Klein & Beaumont

### Peter M. Wege

The Wege Foundation

## Community Foundation Youth Advisory Committee

**Kathryn A. Agard, Program Director**  
Council of Michigan Foundations

### Gordon J. Berg, Senior Consultant

Foundation for the Carolinas

### Janie Brooks, Director of Continuing

Education Programs  
Muskegon Community College

### Ted L. Johnson, President Emeritus

The Fremont Area Foundation

### Marissa Ruggles, Student

Grand Valley State University

## Community Foundation Strategy Team

### Kathryn A. Agard

Council of Michigan Foundations

### Lucy R. Allen

Saginaw Community Foundation

### Dr. John E. Hopkins

Kalamazoo Foundation

### Patricia B. Johnson

Muskegon County Community Foundation

### Ted L. Johnson

The Fremont Area Foundation

### Mariam C. Noland

Community Foundation for Southeastern Michigan

### James M. Richmond

The Battle Creek Community Foundation

### Diana Sieger

Grand Rapids Foundation

## Council of Michigan Foundations' Members

(As of July 1, 1989)

### Addison

Knight Family Charitable & Educational Foundation

### Adrian

Orville D. & Ruth A. Merillat Foundation

### Albion

Albion Civic Foundation

### Alpena

Besser Foundation\*  
Northeast Michigan Community Foundation

### Ann Arbor

Ann Arbor Area Foundation  
Citizens Trust\*  
Domino's Foundation  
Earhart Foundation  
The J.F. Ervin Foundation\*  
The Jensen Foundation  
Elizabeth E. Kennedy Fund  
McKinley Foundation  
Allen H. Meyers Foundation  
The Pryor Foundation  
The Helmut Stern Foundation  
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### Battle Creek

The Battle Creek Community Foundation\*  
Guido A. & Elizabeth H. Binda Foundation\*  
Charles & Jessie Brackett Memorial Scholarship Fund  
W.K. Kellogg Foundation\*  
Kellogg Company  
Kellogg Company 25-Year Employees' Fund, Inc.\*  
McCurdy Scholarship Foundation, Inc.  
The Miller Foundation\*  
Emily Scofield Scholarship Fund  
Winship Memorial Scholarship Fund

### Bay City

Bay Area Community Foundation  
Kantzler Foundation

### Benton Harbor

The Tiscornia Foundation, Inc.  
Whirlpool Foundation

### Buchanan

Buchanan Area Foundation

### Buckley

Van Valkenburg Foundation

### Cadillac

Cadillac Area Community Foundation  
Kysor Industrial Corporation Foundation

### Caro

Claude D. & Etta H. Andrews Foundation

### Cassopolis

Edward Lowe Foundation

### Chelsea

Civic Foundation of Chelsea

### Detroit Metropolitan Area

Allied Corporation  
ANR Pipeline Company\*  
Americana Foundation  
Ameritech Publishing, Inc.\*  
William R. Angell Foundation  
The Charles Shirley Avery Foundation  
Charles M. Bauervic Foundation  
Bauervic-Paisley Foundation  
Joseph E. Beauchamp Trust  
The Borman's, Inc. Fund  
Bundy Foundation\*  
The William & Marie Carls Foundation  
Gerald W. Chamberlin Foundation, Inc.  
Chrysler Corporation Fund  
Comerica Incorporated\*  
Community Foundation for Southeastern Michigan\*  
Dayton Hudson Department Store Company\*  
Detroit Edison Foundation\*  
Detroit Neurosurgical Foundation\*  
The Charles DeVlieg Foundation  
Earl-Beth Foundation\*  
Glenn D. Curtis Edmore Trust  
H.T. Ewald Foundation  
Federal-Mogul Corporation Charitable Trust  
George R. & Elise M. Fink Foundation  
Fisher-Insley Foundation  
Ford Motor Company Fund  
Gannett Foundation  
General Motors Foundation  
Gordy Foundation, Inc.  
The Gornick Fund  
Grosse Pointe Park Foundation  
Harder Foundation\*  
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Clarence & Jack Himmel Foundation  
James & Lynelle Holden Fund\*  
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Kowalski Sausage Charitable Trust  
The Kresge Foundation  
Little Caesar Enterprises, Inc.  
The Lyon Foundation, Inc.  
Alex & Marie Manoogian Foundation  
Manufacturers National Bank of Detroit\*  
Masco Corporation Charitable Trust  
McGregor Fund\*  
B.D. & Jane E. McIntyre Foundation  
C.S. & Marion F. McIntyre Foundation  
W.D. & Prudence A. McIntyre Foundation  
Metro Health Foundation  
Michigan Bell Telephone Company\*  
Michigan Consolidated Gas Company  
Michigan Health Care Education & Research Foundation, Inc.  
Louise Tuller Miller Trust  
T.B. Murphy Foundation Charitable Trust



National Bank of Detroit\*  
Oscar P. & Louise H. Osthelder Charitable Foundation  
William & Mary Pagel Trust  
The Meyer & Anna Prentis Family Foundation, Inc.  
Harold & Carolyn Robison Foundation  
Sage Foundation  
Schwartz Family Foundation  
The Nate S. & Ruth B. Shapero Foundation  
The Shiffman Foundation  
Simpson Industries Fund  
The Skillman Foundation\*  
George M. & Mabel H. Slocum Foundation  
Edward C. & Hazel L. Stephenson Foundation  
The Stroh Brewery Company\*  
Keith W. Tantlinger Foundation  
Mary Thompson Foundation  
The Trico Foundation  
UNISYS  
Samuel L. Westerman Foundation  
Wetsman Foundation  
David M. Whitney Fund  
Matilda R. Wilson Fund  
Isadore & Beryl Winkelman Foundation

#### **Eaton Rapids**

Community Heritage Foundation of Eaton Rapids

#### **Flint**

Viola E. Bray Charitable Trust  
Citizens Commercial & Savings Bank  
Community Foundation of Greater Flint  
Charles Stewart Harding Foundation  
Hougen Foundation  
Mallery Charitable Trust  
Charles Stewart Mott Foundation\*  
Ruth Mott Fund  
NBD Genesee Bank  
The James A. Welch Foundation

#### **Frankenmuth**

Greater Frankenmuth Area Community Foundation  
Allen E. & Marie A. Nickless Memorial Foundation

#### **Fremont**

The Fremont Area Foundation  
The Gerber Companies Foundation

#### **Grand Blanc**

Grand Blanc Community Foundation

#### **Grand Haven**

Erickson Foundation  
Grand Haven Area Community Foundation\*  
JSJ Foundation  
Lee Foundation  
The Loutit Foundation  
Wigginton Educational Foundation

#### **Grand Rapids**

Baldwin Foundation  
Max D. & Constance M. Boersma Charitable Trust  
Richard M. & Helen DeVos Foundation  
L.M. Dexter Charitable Trust  
Dexter Industries Charitable Trust  
Dyer-Ives Foundation\*  
The Frey Foundation\*  
Grand Rapids Foundation  
David M. & Joyce F. Hecht Foundation  
Robert L. & Judith S. Hooker Foundation\*  
The Minor S. & Mary Ann Keeler Fund  
Sam & Jane Kravitz Foundation  
Lacks Enterprises, Inc.  
The Lexo Charitable Trust  
Loosemore Foundation  
Michigan National Bank  
NBD Grand Rapids, N.A.

Old Kent Bank & Trust Company  
The Sebastian Foundation  
Steelcase Foundation\*  
Vogt Foundation  
The Wege Foundation\*

#### **Hartland**

Heartland Foundation

#### **Holland**

Holland Community Foundation  
Prince Foundation

#### **Jackson**

Aeroquip Foundation  
Samuel Higby Camp Foundation  
Consumers Power Company\*  
Hurst Foundation  
Jackson Foundation  
Robert J. Simpson Foundation

#### **Kalamazoo**

The Acme Foundation  
Dorothy U. Dalton Foundation  
John E. Fetzer Foundation\*  
First of America-Michigan  
Irving S. Gilmore Foundation, Inc.\*  
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Kalamazoo Foundation  
McColl-Batts Foundation  
Monroe-Brown Foundation  
Old Kent Bank of Kalamazoo  
The Power Foundation  
A.M. Todd Company Foundation  
The Upjohn Company\*  
Harold & Grace Upjohn Foundation  
W.E. Upjohn Institute for Employment Research  
Vicksburg Foundation

#### **Lansing**

Capital Region Community Foundation  
Granger Foundation  
Greater Lansing Foundation  
Health Education Foundation  
India Foundation  
W.B. & Candace Thoman Foundation  
John & Elizabeth Whiteley Foundation

#### **Ludington**

Ludington Area Foundation

#### **Manchester**

Robbins Foundation

#### **Manistee**

Manistee County Foundation

#### **Marcellus**

Marcellus Community Foundation, Inc.

#### **Marshall**

Marshall Civic Foundation

#### **Marquette**

The Marquette Community Foundation

#### **Midland**

Allen Foundation, Inc.\*  
Barstow Foundation  
Chemical Bank & Trust Company\*  
The Herbert D. & Junia Doan Foundation  
The Dow Chemical Company Foundation  
Dow Corning Foundation  
Herbert H. & Barbara C. Dow Foundation\*  
Herbert H. & Grace A. Dow Foundation\*  
Rollin M. Gerstaecker Foundation\*  
Midland Foundation\*  
Elsa U. Pardee Foundation\*  
Charles J. Strosacker Foundation\*

#### **Monroe**

Community Foundation of Monroe County  
Herman & Irene Gertz Foundation\*  
La-Z-Boy Chair Foundation  
Monroe Auto Equipment Foundation Trust\*

#### **Muskegon**

GTE Telephone Operations-Michigan  
Kaufman Foundation  
Muskegon County Community Foundation  
SPX Foundation

#### **Niles**

Edward & Irma Hunter Foundation

#### **Northport**

Leelanau Township Foundation, Inc.

#### **Okemos**

Talbert & Leota Abrams Foundation\*  
Frank S. & Mollie S. VanDervoort Memorial Foundation

#### **Owosso**

Alvin M. Bentley Foundation  
Shiawassee Foundation

#### **Port Huron**

Community Foundation of St. Clair County

#### **Rochester**

Greater Rochester Area Community Foundation

#### **Romeo**

Four County Foundation

#### **St. Joseph**

Berrien Community Foundation, Inc.\*  
Jack D. & Fredda S. Sparks Foundation  
Frederick S. Upton Foundation

#### **Saginaw**

Arnold & Gertrude Boutell Memorial Fund  
C.K. Eddy Family Memorial Fund  
Michael Jeffers Memorial Fund  
Francis Mills Foundation  
Morley Brothers Foundation  
Saginaw Community Foundation  
Second National Bank  
John W. & Rose E. Watson Scholarship Foundation  
Wickson-Link Memorial Foundation  
The Wolohan Family Foundation

#### **Three Rivers**

Fibre Converters Foundation, Inc.

#### **Traverse City**

Mukti Fund  
Rotary Charities of Traverse City

#### **Ypsilanti**

Trans Continental Airlines Foundation

#### **Zeeland**

Herman Miller, Inc.

#### **California**

Mervyn's

#### **Florida**

May Mitchell Royal Foundation

#### **New York**

Ford Foundation\*  
Gannett Foundation  
The Iacocca Foundation

\*In 1988-89, 49 members contributed additional support for special projects, the William W. Allen Fund and equipment to CMF as well as their regular membership fees.

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