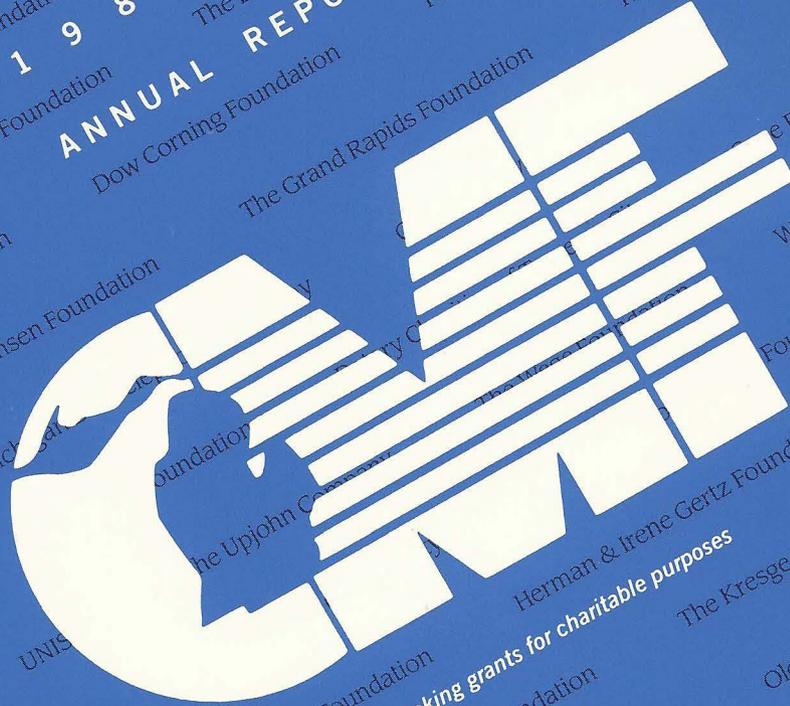


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# ANNUAL REPORT



An association of foundations and corporations making grants for charitable purposes

COUNCIL OF  
MICHIGAN  
FOUNDATIONS

*Council of Michigan  
Foundations Board of  
Trustees and Officers*



***About the Council of  
Michigan Foundations***

The Council of Michigan Foundations (CMF) is a nonprofit association of 266 Michigan grantmakers, including 171 private foundations, 35 community foundations, 47 corporate foundations and giving programs, and 13 banks serving foundations and charitable trusts. CMF began in 1973 and was incorporated in 1975.

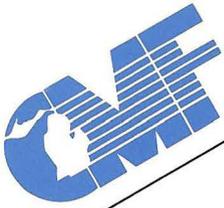
Other constituencies are served as they relate to CMF's purposes and include all other Michigan foundations and corporate grantmakers, national government representatives, the

media, grantees, the national and regional grantmaking community, and the general public.

CMF is affiliated with the Council on Foundations and 30 other regional associations throughout the country.

***Purposes***

- To provide the means for regular exchange of ideas, experiences, information and expertise among Michigan grantmakers.
- To represent Michigan grantmakers' interests and concerns with the officials of local, state and national government.
- To increase private and community foundation and corporate grantmaking resources in the State of Michigan.
- To increase the efficiency and effectiveness of Michigan's philanthropic network.
- To inform the public of the important and irreplaceable contributions of Michigan grantmaking institutions to the state and to the larger society.



## MESSAGE TO CMF MEMBERS

During the last few months, we have all read volumes of newspaper and magazine copy exploring the end of the 1980s and the hopes for the 1990s. Prognosticators and pundits looked at nearly every phase of American life, attempting to predict what this last decade before the new millennium holds for all of us.

It is an apt opportunity to reflect on past lessons, to think about the future we face, and prepare for our role in it.

During the last decade we have seen tremendous changes in Michigan philanthropy. As the number of Michigan grantmakers has increased, so have the demands on our resources to address a wide range of social, cultural and educational problems. The private sector was asked to share the federal and state governments' responsibilities to care for social ills. The private sector still maintains great creativity and flexibility, but does not have all the answers nor by any means the necessary resources.

Most of the challenges that faced us as responsible citizens and concerned grantmakers at the start of the 1980s remain at the close—preserving the environment, fostering economic development, and strengthening the nation's education system. And we have added a few new issues along the way—AIDS and the growing push for peace and democracy around the world.

These challenges will remain with us both nationally and at the state level. As members of Michigan's philanthropic community, we face several of our own special challenges, and are developing special programs to sustain us through the 1990s into the next century.

The first is to maintain the strong, existing base of Michigan philanthropy and to expand its numbers for the future benefit of grantees. We are pursuing a number of programs designed to stimulate interest in grantmaking among Michigan businesses and industries, to provide the technical assistance necessary for a growing community foundation field, and to maintain the traditional excellence of our private grantmaking organizations.

The second is the challenge of establishing and nurturing the next generation of volunteers and philanthropists. CMF's work in developing core curriculum in philanthropy for Michigan higher education is one way of educating the state's young people; the new Michigan Campus Compact is another for putting volunteerism into practice.

The Council of Michigan Foundations—an organization of corporate grantmakers, community foundations and private foundations—retains its historic commitment to serving the diversity of its members and their needs, and educating the public about the contributions of Michigan philanthropy.

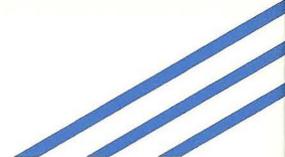
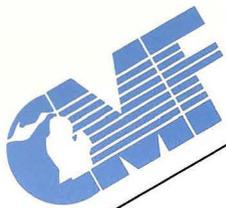
Our strength and sense of purpose as an organization derives from the 266 grantmaking institutions from all walks of Michigan life that comprise our membership. But CMF also reflects the drive and vision of the

men and women who serve as volunteer trustees, and paid and volunteer staff. This last year we were saddened by the deaths of two of Michigan philanthropy's best known leaders—C.S. Harding Mott, chairman of the Charles Stewart Mott Foundation, and Peter Ellis, program director of the W.K. Kellogg Foundation and CMF's first loaned Executive-In-Residence.

While the practice and management of philanthropy as we know it today may change by the year 2000, we can rest assured that the spirit, commitment and creativity that has marked Michigan philanthropy in the past will remain strong for the future.

John E. Marshall, III  
Chairman

Dorothy A. Johnson  
President



## PROGRAMS

*Dr. Norman A. Brown,  
W.K. Kellogg Foundation  
and Gennady Alferenko,  
Foundation for Social  
Innovations (U.S.S.R.),  
talk at the 17th Annual  
Conference.*

The Council of Michigan Foundations' 1989-90 program year reflected the transition that arrived with the close of the 1980s and the start of the 1990s. It was both a time of building on existing initiatives established in earlier years, and launching new projects that reflected the changing environment of philanthropy in the State of Michigan as well as the nation.



Funded by grants from 10 CMF members, the Corporate Giving Initiative is designed to provide technical assistance for Michigan companies interested in establishing a corporate giving program. The program design was the result of a year-long information gathering and planning process under the direction of the CMF Corporate Taskforce.

Word of the new program was spread through presentations to chambers of commerce, meetings with individual businesses, and coverage in state daily newspapers and the national philanthropic press. A number of one-half day regional seminars on both sides of the state are planned for late 1990 and early 1991.

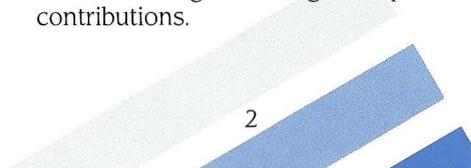
Publications produced as part of the new initiative include a six-page bulletin titled "How to Organize a Corporate Giving Program," a new semi-quarterly newsletter, and a program brochure.

Another special CMF program designed to encourage the expansion of community foundations, build assets, and provide technical assistance and training for staff and board members is now in its second year.

The program was established in 1988-89 with a \$2 million grant from the W.K. Kellogg Foundation, and is closely linked to a sister project designed to provide technical assistance for community foundations.

### *Increasing Philanthropy in Michigan*

One of those new initiatives was the launch of a new, three-year program to stimulate the creation of new corporate giving programs—particularly in small and mid-size businesses—and to increase the aggregate level of funding for Michigan corporate contributions.



# HIGHLIGHTS

**Membership in the Council of Michigan Foundations reached an all-time high of 266.**

**A new CMF-sponsored seminar brought together more than 250 Michigan educators from 57 institutions to explore with grantmakers ways to provide education for volunteer and nonprofit leaders.**

**The State of Michigan / Community Foundation Tax Credit program was launched. Thirty-four community foundations were certified and 25,000 Michigan attorneys and accountants received notification of the new program.**

**CMF established a Corporate Initiative funded by ten corporations to assist corporate grantmakers or corporations interested in establishing a giving program.**

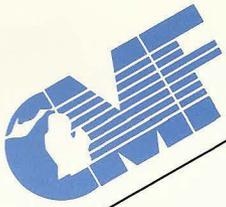
**Nearly 600 grantmakers attended the 17th Annual Conference held in Flint from November 8 to 10.**

**Five hundred grantmakers and grantseekers shared ideas about Michigan's nonprofit sector during the first day-long "Grantmakers / Grantseekers Seminar."**

**Survey data from over 130 capital and endowment campaigns was published in CMF's first annual "Capital and Endowment Fund Campaign" report.**



John E. Marshall, III,  
Ranny Riecker, Brian  
O'Connell and Dr. Russell  
G. Mawby at CMF's confer-  
ence geared toward edu-  
cation in philanthropy  
and volunteerism.



Dr. Norman A. Brown,  
W.K. Kellogg Foundation  
and Gennady Alferenko,  
Foundation for Social  
Innovations (U.S.S.R.),  
talk at the 17th Annual  
Conference.



## HIGHLIGHTS

**CMF encouraged the formation of the Michigan Campus Compact, a new program designed to encourage volunteer community service for young adults, and the Michigan Nonprofit Forum, a collaboration of statewide nonprofit organizations.**

**Efforts to increase and improve philanthropy continued through programs such as the W.K. Kellogg Youth Initiative, which launched 18 community foundation projects, and the C.S. Mott Technical Assistance and State of Michigan/Community Foundation Energy Initiative grants.**

**Approximately \$2 million in new gifts were received through the community foundation tax credit in the first year— \$1 million from the state and a matching sum from the public. Community foundation assets grew by \$75 million between 1988 and 1989.**

**A series of special seminars provided specialized training and information on emerging trends for staff and trustees of community, corporate and private foundations.**

**Three major books were published: Establishing a Charitable Foundation in Michigan (Edition II), Michigan Corporate Matching Gift Programs (Edition II), and Establishing and Administering a Scholarship Program.**

Increases in funding, development of new component funds, new donors, and professional staff have been documented. There were 525 new donors to community foundations, as well as 144 new component funds. The number of full-time community foundation executive directors grew from eight in 1988 to 14 in 1990.

Assets grew by \$75 million in 1988-89 compared to \$37 million the previous year. Two million dollars was directly attributable to the Michigan Community Foundation Tax Credit, a new state program that permits a maximum credit of 50 percent of the amount donated to community foundations up to \$100 for individuals, \$200 for couples, or \$5,000 for businesses.

Six community foundations met the challenge grant requirements of the project and each received \$100,000 after raising a two-for-one match.

On-site consulting was provided to 23 established community foundations and six emerging community foundations in unserved areas of the state.

Training and workshops in special legal, accounting and computer systems were also made available.



*Grantmakers Visitation participants meet to discuss mutual grantmaking processes and management techniques.*

## *Improving Philanthropy*

While CMF continued its extensive array of membership services, efforts were intensified to improve the practice of philanthropy and to stimulate interest in volunteerism, particularly at the college level.



More than 250 people—including representatives from 57 Michigan institutions of higher education—gathered to explore ways to introduce philanthropy and volunteerism into standard college curriculums across the state.

The first midwestern "Campus Compact," a coalition of 10 colleges and universities committed to promoting community service, was also established with CMF assistance. Housed at Michigan State University, the Michigan Compact will support the development and promotion of college student volunteer programs.

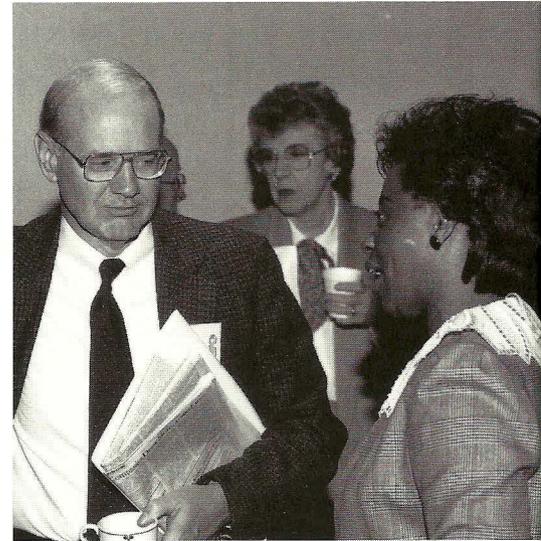
The publication of CMF's annual statewide Capital and Endowment Campaign Report has stimulated wide nonprofit agency participation and broad donor interest. The report is soon to be replicated by at least one other regional association, extending our networking with national groups.

*John E. Marshall, III, Ranny Riecker, Brian O'Connell and Dr. Russell G. Mawby at CMF's conference geared toward education in philanthropy and volunteerism.*

*Michael Josephson presents ethical dilemmas to 17th Annual Conference session and luncheon participants.*



*Conference breaks provide an opportunity for one-on-one discussions of issues.*



*17th Annual Conference participants gather for lively discussions.*

### **Conferences and Workshops**

"Michigan's Communities in the 90s: Difficult Challenges/Exciting Choices," the theme of CMF's 17th Annual Conference, offered nearly 600 grantmakers new ideas on philanthropy for the new decade.

The conference, held in Flint from November 8 to 10, brought together a host of national experts on community and social issues under the leadership of Program Chair Patricia B. Johnson, executive director of the Muskegon County Community Foundation.

Keynote speakers included Benjamin L. Hooks, executive director of the National Association for the Advancement of Colored People (NAACP), Michael Josephson, president of the Josephson Institute for the Advancement of Ethics, and Francis Hesselbein, national executive director of the Girl Scouts, USA.

Each addressed issues that cut across the spectrum of grantmakers and grantseekers, including the challenges and choices facing grantmakers, ethics and the effective management of nonprofit organizations.

Flint, a city recognized for its sense of community and long tradition of local community-building activities, served as a "laboratory" for a variety of site visits. Conference participants visited foundation-funded local projects dealing with economic development, health care, and arts and culture.

Helen Philpott, chairperson of the Community Foundation of Greater Flint, and Willard J. Hertz, vice president of the Charles Stewart Mott Foundation, served as host committee co-chairs.

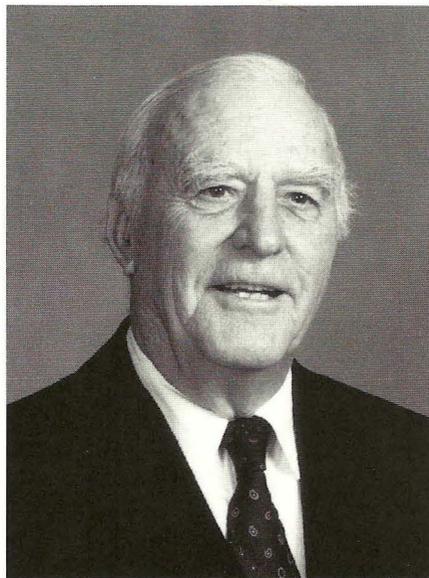
The conference was dedicated to the memory of the late Charles Stewart Harding Mott, chairman of the Charles Stewart Mott Foundation. Mr. Mott had accepted the honorary chairmanship of the conference in the fall of 1988; he passed away the following spring.

For the seventh consecutive year, CMF members took advantage of the Grantmakers' Spring School series. In March, a two-day school in Lansing explored issues of concern for community foundations ranging from a basic orientation for new trustees and staff to a review of the new Michigan Community Foundation Tax Credit program.

A month later, 25 representatives from private foundations attended a one-day session in East Lansing. In early May, over 75 corporate grantmakers traveled to Detroit for a day-long school with the theme of "Making the Grade: Investing for Results."

CMF's Annual Meeting, held in Lansing in early June, attracted over 100 officers, trustees and staff from grantmakers based in the central part of the state. Joseph L. Hudson, Jr., chairman of the Hudson-Webber Foundation and president of the Community Foundation for Southeastern Michigan, spoke on the role of grantmakers in building strong communities.

Special topical meetings of interest to Michigan grantmakers continued; Grantmakers in Health, the Scholarship Roundtable, Grantmakers for Children and Youth, and the AIDS Task Force all met during 1989-90.



*Grantmakers/Grantseekers attendees, John Paul, 36th District Court, and Barbara Goldman, Michigan Council for the Arts, chat with Dr. Russell G. Mawby, W.K. Kellogg Foundation.*

*17th Annual Conference  
Honorary Chairman, the  
late Charles Stewart  
Harding Mott.*

## Legislative and Industry Liaison

Keeping Michigan's state legislative community abreast of grant-maker activities is an important element of CMF's legislative agenda. And more than 110 legislative and executive staff participated in a CMF-sponsored seminar on Michigan foundations and corporate giving programs.

CMF joined forces with the Council on Foundations and other regional association of grantmakers to secure legislative relief from the problem of private foundations "tipping" their grantees into private foundation status.

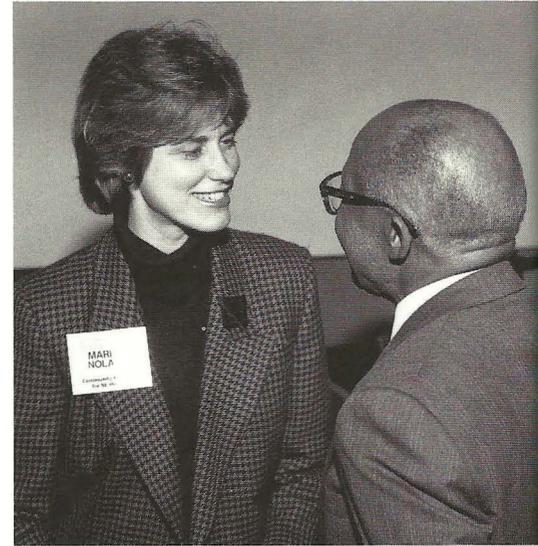


Over 110 legislative & executive staff attend CMF's first Legislative Seminar, "Foundation and Corporation Grants: Helping Your Constituents Find Resources."

During the year, additional technical revisions to Public Act 170 pertaining to the liability of volunteer board members of nonprofit organizations were sought. CMF continued to educate its members and the nonprofit community about the law and sought additional clarification of its application to private foundation volunteer board members.

Staff members remained active with the Council on Foundations and regional association of grantmakers. Relationships continued with organizations such as Metro Detroit Gives, the Foundation Center, National Committee on Responsive Philanthropy, Independent Sector, United Way of Michigan, Michigan League for Human Services, Michigan Chamber of Commerce, and Detroit Chamber of Commerce Contributions Committee.

Mariam C. Noland, Community Foundation for Southeastern Michigan, and Richard H. Austin, Secretary of State, meet at Legislative Seminar.



Judith S. Hooker and co-panelists Robert E. Hency, Willard J. Hertz, Mariam C. Noland and Thomas D. Staton, address Legislative Seminar participants.

## Membership Services

Services to members, including provision of information, data and technical assistance, cut across many CMF programs serving private foundation, community foundation, and corporate grantmaking members.

In addition to the many service-related components of CMF special projects, the Council instituted a series of programs to provide grantmakers the opportunity for visits and geographic and regional meetings.

Seven southeast Michigan grantmakers hosted 45 corporate and foundation grantmakers in a day-long tour of their facilities. Not only did participants have the chance to review office arrangements, but also to discuss mutual grantmaking processes and management techniques.

The Detroit Area Grantmakers group remained active during 1989-90, holding seven monthly meetings from fall through spring. Topics discussed ranged from Detroit's cultural renaissance to trends in taxation legislation.



In response to member interest, the CMF Board of Trustees established a Michigan AIDS Fund in February. The Fund, the end result of two years of planning, is expected to provide a model for providing foundation funding for AIDS projects. It is hoped that \$500,000 will be raised from CMF members for the project.



## Public Information and Publications

CMF's extensive publications and public information program continued at a rapid pace during the year, receiving an average of 55 informational requests per week—an all-time record.

Leading the list of new publications was the first edition of the "Capital and Endowment Fund Campaign Report." This annual publication provides survey data from over 130 Michigan nonprofit organizations conducting fund-raising efforts.

Volunteer training was the subject of a new report that grew out of a statewide seminar. "Education in Philanthropy and Volunteerism: National and State Trends and Opportunities for Michigan" was distributed to the presidents of all Michigan colleges as well as CMF members.

The new state tax credit program for community foundations was explored in the "State of Michigan/Community Foundation Tax Credit," published in cooperation with the Treasury Department.

*Head table members, Dr.*

*Russell G. Mawby, Keith Bankowitz, Gale Clarke,*

*James E. Keyes and*

*Leonard Holt, prepare*

*for the Grantmakers/*

*Grantseekers Seminar's*

*Opening Session.*

An update of the *Michigan Foundation Directory, Edition VI*, first published in 1988-89, was produced and distributed to all CMF members. In addition, an annual report and four issues of "The Michigan Scene"—CMF's newsletter—was distributed to members, foundations, corporate giving programs, media, government representatives and the general public.

Other new publications designed to assist grantmakers included, "Establishing and Administering a Scholarship Program," "Michigan Corporate Matching Gift Programs (second edition)," "Establishing a Charitable Foundation in Michigan (second edition)," and "Michigan's Community Foundations."

Media interest in Michigan grantmakers and their activities remained strong, with an average of two media inquiries a week coming into the CMF office. Articles on Michigan philanthropy and CMF appeared in many Michigan daily newspapers as well as in a number of specialty publications and magazines.

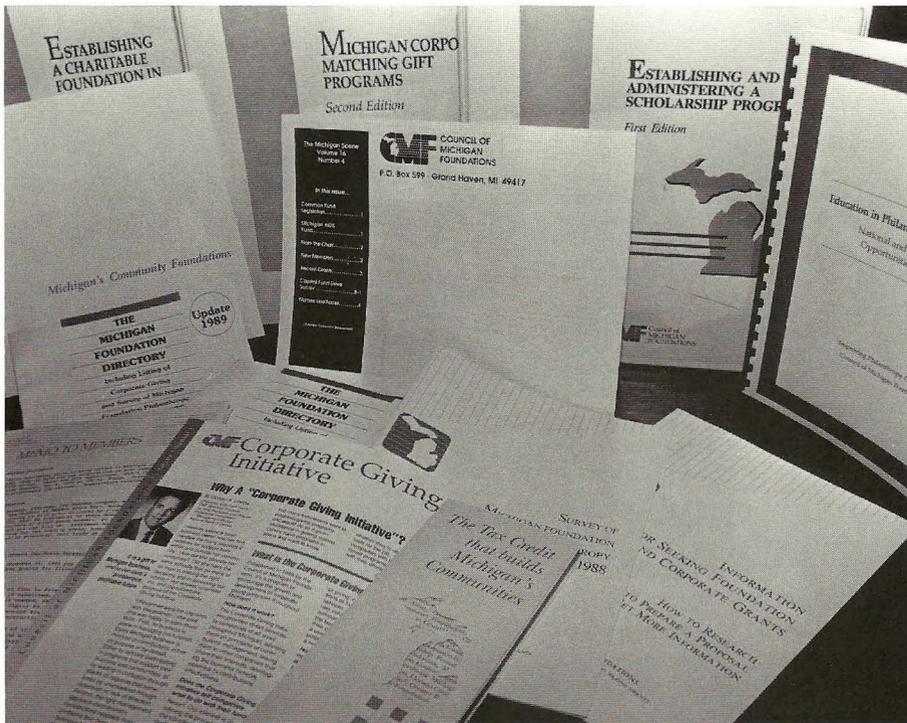
A complete list of CMF publications available for free or for purchase is available by contacting the Council's office in Grand Haven.

### Other Resources

CMF materials, as well as those produced by many other organizations, can be found at the eleven Foundation Center Regional Collections in Michigan. These collections provide a core set of Foundation Center publications, as well as supplemental materials on a wide range of topics of interest to grantmakers and grantseekers.

Cooperating collections are located at:

- Alpena County Library
- The Battle Creek Community Foundation
- Henry Ford Centennial Library
- Grand Rapids Public Library
- The Library, Michigan Technological University
- Purdy/Kresge Library, Wayne State University
- Michigan State University Libraries
- University of Michigan-Flint
- Farmington Community Library
- University of Michigan-Ann Arbor
- Sault Ste. Marie Area Public Schools



*CMF publishes a wide variety of materials for grantmakers and grantseekers.*

## FINANCIAL STATEMENTS

### Report of Independent Auditors

Board of Trustees  
Council of Michigan Foundations, Inc.

We have audited the accompanying balance sheets of the Council of Michigan Foundations, Inc. as of March 31, 1990 and 1989, and the related statements of activity and changes in fund balances and cash flows for the years then ended. These financial statements are the responsibility of the Council's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Council of Michigan Foundations, Inc. at March 31, 1990 and 1989, and the results of its operations and its cash flows for the years then ended in conformity with generally accepted accounting principles.

*Ernst & Young*  
May 14, 1990

### Balance Sheets

Council of Michigan Foundations, Inc.

March 31  
1990 1989

#### Assets

##### Unrestricted Funds

Cash	\$ 17,621	\$ 6,869
Short-term investments	167,542	144,432
	185,163	151,301
Furniture	39,374	38,711
Equipment	167,340	158,234
	206,714	196,945
Less allowances for depreciation	105,968	76,973
	100,746	119,972
	\$ 285,909	\$ 271,273

##### Restricted Funds

Short-term investments—Note C	\$2,117,586	\$3,845,007
	\$2,117,586	\$3,845,007

##### Endowment Fund

Investments	\$ 72,024	\$ 69,975
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##### Total Assets—All Funds

	\$2,475,519	\$4,186,255
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#### Liabilities and Fund Balances

##### Unrestricted Funds

Accounts payable	\$ 1,622	
Fund balances:		
General operating	186,443	\$ 154,264
Survey and directory (deficit)	(2,902)	(2,963)
Net investment in furniture and equipment	100,746	119,972
	284,287	271,273
	\$ 285,909	\$ 271,273

##### Restricted Funds

Accounts payable	\$ 9,464	
Grants payable	200,000	
Deferred revenue:		
Kellogg Youth Program—Note C	1,674,650	\$2,065,688
Energy Initiative Program—Note D	37,085	1,701,040
Other deferred revenue	196,387	78,279
	1,908,122	3,845,007
	\$2,117,586	\$3,845,007

##### Endowment Fund

Fund balance	\$ 72,024	\$ 69,975
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##### Total Liabilities and Fund Balances—All Funds

	\$2,475,519	\$4,186,255
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See notes to financial statements.

## Statements of Activity and Changes in Fund Balances

Council of Michigan Foundations, Inc.

	Unrestricted				Restricted					
	General Operating Fund	Survey and Directory Fund	Furniture and Equipment Fund	Subtotal	Increasing Philanthropy Fund	Improving Philanthropy Fund	Mott Community Foundation Technical Assistance Fund	Corporate Giving Initiative Fund	Kellogg Youth Program Fund (Note C)	Kellogg Youth Administration Fund
<b>Support and revenues:</b>										
Support—grants									\$431,038	
Revenues:										
Contributions	\$266,625			\$266,625	\$49,606	\$46,286	\$103,815	\$31,064		\$63,546
Conferences	117,148			117,148						
Workshops	20,702			20,702		38,276	5,750			
Publications	725	\$11,054		11,779	11,671		1,819			
Investment income and other	43,709			43,709					68,962	
<b>Total Revenues</b>	<b>448,909</b>	<b>11,054</b>		<b>459,963</b>	<b>61,277</b>	<b>84,562</b>	<b>111,384</b>	<b>31,064</b>	<b>68,962</b>	<b>63,546</b>
<b>Total Support and Revenues</b>	<b>448,909</b>	<b>11,054</b>		<b>459,963</b>	<b>61,277</b>	<b>84,562</b>	<b>111,384</b>	<b>31,064</b>	<b>500,000</b>	<b>63,546</b>
<b>Expenses:</b>										
Grants									500,000	
Salaries, taxes and benefits	169,139	2,397		171,536	5,350	20,417	60,715	21,329		24,160
Contracted services	9,360	758		10,118	16,488	21,017	6,462			4,043
Conferences	90,643			90,643						
Workshops	21,324			21,324		21,698	11,517			2,673
Printing and publications	28,121	65		28,186	32,508	9,332	8,483	7,575		8,519
Meetings and travel	14,199	195		14,394	1,254	5,367	5,079	712		12,954
Telephone and postage	17,527	2,542		20,069	4,548	3,659	3,821	858		5,275
Scholarship activities							9,723			
Equipment lease and maintenance	11,070	484		11,554	277	346				
Occupancy	27,937			27,937						
General supplies	13,294	1,056		14,350	827	2,340	3,097	201		4,922
Books and subscriptions		3,496		3,496	25	182	1,687	389		
Insurance	1,588			1,588						
Depreciation			\$ 28,995	28,995						
<b>Total Expenses</b>	<b>404,202</b>	<b>10,993</b>	<b>28,995</b>	<b>444,190</b>	<b>61,277</b>	<b>84,358</b>	<b>110,584</b>	<b>31,064</b>	<b>500,000</b>	<b>62,546</b>
<b>Support and Revenues Over (Under) Expenses</b>	<b>44,707</b>	<b>61</b>	<b>(28,995)</b>	<b>15,773</b>	<b>-0-</b>	<b>204</b>	<b>800</b>	<b>-0-</b>	<b>-0-</b>	<b>1,000</b>
Fund balances at beginning of year	154,264	(2,963)	119,972	271,273						
Transfers—furniture and equipment acquisitions	(7,765)		9,769	2,004		(204)	(800)			(1,000)
Other transfers	(4,763)			(4,763)						
<b>Fund Balances at Year-End</b>	<b>\$186,443</b>	<b>\$ (2,902)</b>	<b>\$100,746</b>	<b>\$284,287</b>	<b>\$ -0-</b>	<b>\$ -0-</b>	<b>\$ -0-</b>	<b>\$ -0-</b>	<b>\$ -0-</b>	<b>\$ -0-</b>

See notes to financial statements.

## Notes to Financial Statements

Council of Michigan Foundations, Inc.  
March 31, 1990

### Note A—A Summary of Significant Accounting Policies

#### STATEMENT PRESENTATION:

The accompanying financial statements have been prepared on the accrual basis of accounting. To ensure observance of restrictions placed on the use of available resources, the accounts and financial activity are classified for accounting and reporting purposes into three fund groups.

Unrestricted Funds are used to account for transactions related to unrestricted gifts and contributions over which the Board of Trustees has full control as to

use in pursuing any of the Council's purposes. Restricted Funds are used to account for donor-restricted gifts and contributions. Revenue restricted by outside sources is recognized to the extent related expenses are incurred. The unexpended funds have been recorded as deferred revenue in the accompanying balance sheets. Endowment Fund is used to account for a gift established with the intent that only the earnings thereon be expended for stated purposes.

A complete presentation of expenses by function is not practicable because of the manner in which expenditures are accumulated throughout the year.

#### SHORT-TERM INVESTMENTS:

Short-term investments consist of commercial paper and money market funds that are carried at fair market value, which equals cost.

#### FURNITURE AND EQUIPMENT:

Furniture and equipment are stated at estimated market value at date of receipt or at cost, if purchased. Depreciation is computed by the straight-line method over the estimated useful lives of the assets.

#### RECLASSIFICATIONS:

Certain amounts reported in the prior year have been reclassified to conform with the presentation used in 1990.

### Note B—Fund Purposes

Unrestricted funds of the Council are described as follows:

#### GENERAL OPERATING FUND:

To record the receipt of membership contributions, conference revenue and other transactions relating to the administrative and service activ-

ities of the Council.

#### SURVEY AND DIRECTORY FUND:

To record revenues and expenses associated with the biennial publication of The Michigan Foundation Directory, which includes a survey of foundation funding, in cooperation with the Michigan League for Human Services.

#### FURNITURE AND EQUIPMENT FUND:

To record the acquisition, depreciation and disposal of furniture and equipment.

Restricted funds of the Council are described as follows:

#### INCREASING PHILANTHROPY FUND:

To record revenues and expenses for a project aimed at increasing foundation and corporate giving for charitable purposes in the State of Michigan.

## Statements of Cash Flows

Council of Michigan Foundations, Inc.

Energy Initiative Fund (Note D)	Energy Initiative Administrative Fund	Subtotal	William Allen Fund	Totals		Year Ended March 31	
				1990	1989	1990	1989
\$1,663,955		\$2,094,993		\$2,094,993	\$1,134,690		
	\$31,897	326,214	\$69,975	662,814	443,061		
		44,026		117,148	103,138		
		13,490		64,728	16,394		
53,569		122,531	6,741	25,269	33,514		
53,569	31,897	506,261	76,716	172,981	231,730		
1,717,524	31,897	2,601,254	76,716	1,042,940	827,837		
1,717,524		2,217,524	4,692	2,222,216	1,312,471		
	6,608	138,579		310,115	229,332		
	24,885	72,895		83,013	70,470		
		35,888		90,643	96,853		
	2,460	68,877		57,212	17,211		
	1,617	26,983		97,063	62,462		
	647	18,808		41,377	27,729		
		9,723		38,877	24,402		
	138	761		9,723	6,533		
		11,692		12,315	9,983		
	305	2,283		27,937	28,114		
				26,042	17,769		
				5,779	13,138		
				1,588	1,381		
				28,995	27,669		
1,717,524	36,660	2,604,013	4,692	3,052,895	1,945,517		
-0-	(4,763)	(2,759)	72,024	85,038	17,010		
		(2,004)		271,273	254,263		
	4,763	4,763					
\$ -0-	\$ -0-	\$ -0-	\$72,024	\$ 356,311	\$ 271,273		

### IMPROVING PHILANTHROPY FUND:

To record revenues and expenses related to a project aimed at enhancing educational and volunteer opportunities for the nonprofit sector.

### MOTT COMMUNITY FOUNDATION TECHNICAL ASSISTANCE FUND:

To record revenues and expenses related to providing technical assistance to Michigan community foundations. Funds are provided by the Charles Stewart Mott Foundation.

### CORPORATE GIVING INITIATIVE FUND:

To record revenues and expenses related to encouraging the formation and expansion of Michigan corporate giving programs.

### KELLOGG YOUTH PROGRAM FUND:

To record the receipt and disbursement of grant monies provided by the W.K. Kellogg Foundation under the Michigan Community Foundation Youth

Project grant agreement (see Note C).

### KELLOGG YOUTH ADMINISTRATION FUND:

To record the cost of administering the Kellogg Youth grant. Revenues are restricted contributions from the W.K. Kellogg Foundation. The Council administers the grant program for participating community foundations in the state.

### ENERGY INITIATIVE FUND:

To record the receipt and disbursement of grant monies provided by the State of Michigan, Department of Commerce under the Community Foundation Energy Initiative grant agreement (see Note D).

### ENERGY INITIATIVE ADMINISTRATIVE FUND:

To record the cost of administering the State of Michigan Community Foundation Energy Initiative Grant. Revenues are restricted contri-

### Operating Activities

Excess of support and revenues over (under) expenses	\$ 15,773	\$ (8,127)
Adjustments to reconcile excess of support and revenues over expenses to net cash provided by operating activities:		
Depreciation	28,995	27,669
Changes in accounts payable	1,622	
Transfer to donor-restricted fund to cover operating deficit	(4,763)	

**Net Cash Provided by Operating Activities** 41,627 19,542

### Investing Activities

Purchases of furniture and equipment	(7,765)	(6,441)
--------------------------------------	---------	---------

**Increase in Cash and Short-Term Investments** 33,862 13,101

Cash and short-term investments at beginning of year	151,301	138,200
--	---------	---------

**Cash and Short-Term Investments at End of Year** \$185,163 \$151,301

( ) Denotes reduction in cash and short-term investments. See notes to financial statements.

Contributions from the member foundations of the Council. The Council coordinates the grant program for fifteen Council members and other organizations in areas of Michigan not served by participating community foundations.

The endowment fund of the Council is described as follows:

### WILLIAM ALLEN FUND:

To record revenues and expenses directed towards further representation of private philanthropy in federal and state legislative and regulatory matters. Revenues are restricted contributions from the member foundations of the Council. This fund was established in honor of a former Council Board member who was also the first Government Relations Chairman.

Lambert, which subsequently filed for corporate reorganization under Chapter 11 of the United States Bankruptcy Code. Although the amount to be recovered is uncertain, no loss has been recognized on this investment because management anticipates full recovery through legal proceedings, including the bankruptcy reorganization, and other contingent funding sources.

### Note D—Energy Initiative Program

During fiscal 1988, the Council received a grant of \$3,000,000 from the State of Michigan, Department of Commerce for the Community Foundation Energy Initiative. Under the terms of the grant, the Council and its affiliates will create a number of programs to improve the energy efficiency of the not-for-profit and low-income sectors. The Council acts as administrator of the grant, with all grant monies received from the State of Michigan to be distributed to its affiliates under conditions defined in the grant agreement. The Council must return to the Michigan Department of Commerce any program funds which have not been expended by September 30, 1990.

### Note E—Federal Tax Status

The Internal Revenue Service has ruled that the Council is a public charity, as described in Sections 509(a)(1) and 170(b)(1)(A)(vi) of the Internal Revenue Code. Consequently, the Council is exempt from federal income tax and certain excise taxes imposed on private foundations.

### Note C—Kellogg Youth Program

During fiscal 1989, the Council received a grant of \$2,000,000 from the W.K. Kellogg Foundation for the Michigan Community Foundation Youth Project. The program will encourage youth development in local communities while strengthening community foundation leadership and grantmaking capacity. The Council acts as administrator of the grant, with all grant monies received from the W.K. Kellogg Foundation to be distributed to community foundation members under conditions defined by the grant agreement. The Council must return to the W.K. Kellogg Foundation any program funds which have not been expended by June 30, 1991.

In 1990, a portion of these funds (\$400,000) were invested in commercial paper of Drexel Burnham

## Membership

CMF's membership grew to 266 this year, an increase of 35 new members.

## Governance

The Council of Michigan Foundations' 21-member Board of Trustees met three times—in June and November, 1989 and February, 1990.

Three new trustees were elected to the Board for three year terms. The new trustees are Elizabeth H. Binda, Robert A. Fisher, and John W. Porter.

Trustees serve on at least one of 20 working committees:

- **ANNUAL CONFERENCE HOST:** plans and provides for special hospitality services for annual conference attendees
- **ANNUAL CONFERENCE PROGRAM:** plans programs for annual conference
- **AUDIT:** supervises annual audit process
- **COMMUNITY FOUNDATION COMMITTEE:** responsible for implementation of Mott Michigan Community Foundation Technical Assistance Project and CMF efforts on behalf of its community foundation members
- **COMMUNITY FOUNDATION YOUTH ADVISORY:** reviews proposals and recommends funding of challenge grants for W.K. Kellogg Foundation Youth Program
- **COMMUNITY FOUNDATION MARKETING AND PUBLIC RELATIONS SUBCOMMITTEE:** evaluates CMF's efforts to market and publicize community foundations and recommends strategies for meeting the public relations needs of community foundation members
- **COMMUNITY FOUNDATION SERVICES SUBCOMMITTEE:** reviews the progress of the Technical Assistance Project and recommends services and training to meet the needs of community foundation members
- **COMMUNITY FOUNDATION TAX CREDIT SUBCOMMITTEE:** evaluates the community foundation tax credit and recommends strategies for future marketing efforts and passage of a permanent credit
- **CORPORATE GIVING:** stimulates interest in corporate philanthropy and giving
- **DETROIT AREA GRANTMAKERS** plans topical meetings for Detroit Area Grantmakers
- **ENERGY STATEWIDE PLANNING** assists CMF in developing plans for establishing a statewide technical assistance and loan subsidy program
- **GOVERNMENT RELATIONS:** responsible for communications and relations with elected and appointed government officials, and other pertinent organizations; recommends pol-

icy positions on issues affecting grantmakers and grantees

- **IMPROVING PHILANTHROPY:** coordinates CMF efforts for the Improving Philanthropy Program
- **INCREASING PHILANTHROPY:** implements CMF efforts to increase grantmaking resources throughout the state
- **INFORMATION SYSTEMS:** disseminates information about Michigan foundations and corporate giving programs, and coordinates internal communications efforts
- **INVESTMENT:** provides general financial management
- **MEMBERSHIP:** plans CMF recruiting efforts and advises on policy regarding eligibility
- **MEMBERSHIP SERVICES:** evaluates existing CMF services and develops new programs
- **NOMINATING:** reviews slate of officers and recommends Board candidates
- **PUBLIC ISSUES:** meets at the request of the Board to address questions raised by members and to consider general issues relating to philanthropy

## Administration

Five full-time employees are responsible for the day-to-day operations of CMF and providing core services to its members. One full-time employee staffs the Corporate Giving Initiative.

Three additional employees (two full-time and one part-time) are funded under the special community foundation initiative; other part-time employees are assigned to the Energy Initiative and Improving Philanthropy Project.

## Board of Trustees & Officers

**Chairman**  
John E. Marshall, III, President  
*The Kresge Foundation*  
Troy

**Vice Chairman**  
Donald A. Lindow, First Vice President  
*NBD Bank, N.A.*  
Detroit

**Vice Chairman**  
Judith S. Hooker, Trustee  
*Robert L. & Judith S. Hooker Foundation*  
Grand Rapids

**Vice Chairman**  
Mariam C. Noland, Executive Director  
*Community Foundation for Southeastern Michigan*  
Detroit

**President and Secretary**  
Dorothy A. Johnson  
*Council of Michigan Foundations*

**Treasurer**  
Richard K. Rappleye, Vice President,  
Secretary/Treasurer  
*Charles Stewart Mott Foundation*  
Flint

Elizabeth H. Binda, Vice President and Trustee  
*Guido A. & Elizabeth H. Binda Foundation*  
Battle Creek

Leo J. Brennan, Jr., Executive Director  
*Ford Motor Company Fund*  
Dearborn

Herbert H. Dow, President  
*Herbert H. & Grace A. Dow Foundation*  
Midland

Robert A. Fisher, President and Trustee  
*Frank S. & Mollie S. VanDervoort Foundation*  
Okemos

Nicholas M. Gabriel, Comptroller  
*Ford Foundation*  
New York

Robert E. Hency, Director of Dissemination & Communications  
*W.K. Kellogg Foundation*  
Battle Creek

Willard J. Hertz, Vice President  
*Charles Stewart Mott Foundation*  
Flint

Gilbert Hudson, President  
*Hudson-Webber Foundation*  
Detroit

Patricia B. Johnson, Executive Director  
*Muskegon County Community Foundation*  
Muskegon

Howard D. Kalleward, Trustee  
*Dorothy U. Dalton Foundation*  
Kalamazoo

W. Calvin Patterson, III, Executive Director  
*McGregor Fund*  
Detroit

Dr. John W. Porter, Trustee  
*Charles Stewart Mott Foundation*  
Flint

Margaret A. Riecker, President  
*Harry A. & Margaret D. Towsley Foundation*  
Midland

Leonard W. Smith, President  
*The Skillman Foundation*  
Detroit

Stephen E. Upton, President  
*Whirlpool Foundation*  
Benton Harbor

William V. Weatherston, Consultant  
*The Stroh Brewery Company*  
Detroit

Peter M. Wege, Vice Chairman/Trustee  
*Steelcase Corporation/Steelcase Foundation*  
Grand Rapids

Nancy P. Feller, Associate General Counsel and Director, Legal Counsel  
*Ford Foundation*  
New York 1983-84

Allan J. Fletcher, Vice President  
*Comerica Incorporated*  
Grosse Pointe 1983-87

Herman F. Gertz, President  
*Herman & Irene Gertz Foundation*  
Monroe 1976-82

Thomas W. Herbert, Vice President and Treasurer  
*The Kresge Foundation*  
Troy 1976-85

Miles Jaffe, Esq.  
*Honigman, Miller, Schwartz & Cohn*  
Detroit 1975-76

Keith D. Jensen, President  
*The Jensen Foundation*  
Ann Arbor 1978-87

Ted L. Johnson, President Emeritus  
*The Fremont Area Foundation*  
Fremont 1973-89

James R. Kettler, Trustee  
*The James A. Welch Foundation*  
Flint 1973-74

Robert B. Miller, Chairman  
*The Miller Foundation*  
Battle Creek 1973-82

Carl F. Reitz, Secretary  
*Besser Foundation*  
Alpena 1977-89

James M. Richmond, President  
*The Battle Creek Community Foundation*  
Battle Creek 1981-86

Robert A. Risselade, Trustee  
*The Wege Foundation*  
Grand Rapids 1975-81

Antony T. Sullivan, Corporate Secretary  
*Earhart Foundation*  
Ann Arbor 1973-74

Alfred H. Taylor, Jr., Chairman  
*The Kresge Foundation*  
Troy 1973-74

William S. White, Chairman, President and Chief Executive Officer  
*Charles Stewart Mott Foundation*  
Flint 1973-84

Sally J. Yerex, Second Vice President  
*NBD Trust Company of Florida*  
Florida 1973-83

## Advisory Cabinet

**Chairman**  
Dr. Russell G. Mawby, 1973-74  
Chairman  
*W.K. Kellogg Foundation*  
Battle Creek

**Vice President**  
Malcolm G. Dade, Jr., 1988-89  
Vice President  
*Detroit Edison*  
Detroit

**President**  
Nathan B. Driggers, 1975-83  
President  
*Harder Foundation*  
East Detroit

## Staff

Kathryn A. Agard  
Program Director—Community Foundation Project

Pamela A. Bitzer  
Secretary/Receptionist

Timothy M. Breed\*  
Editor, "The Michigan Scene"

G. Darrin Carde\*\*  
Student Intern—Western Michigan University

Judy M. Carl  
Staff Associate

Peter R. Ellis\*\*†  
Executive-In-Residence  
Program Director, W.K. Kellogg Foundation

Jeri L. Fischer  
Staff Associate

Sandra G. Hussey  
Member Services Director

Dorothy A. Johnson  
President

Jane F. Morgan\*  
Program Associate—Energy

Linda B. Patterson\*  
Program Associate—Improving Philanthropy

R. Sue Smith  
Program Director—Corporate Giving Initiative

Judith A. Steudle  
Secretary—Community Foundation Project

Marion J. Stokes\*  
Librarian—Community Foundation Project

### 1989–90 Committees

(The Chairman and President serve as ex-officio members of all CMF committees.)

#### AUDIT

Nicholas M. Gabriel, Chairman  
Ford Foundation

Jeri L. Fischer  
Council of Michigan Foundations

Patricia B. Johnson  
Muskegon County Community Foundation

Howard D. Kalleward  
Dorothy U. Dalton Foundation

Richard K. Rappleye  
Charles Stewart Mott Foundation

#### COMMUNITY FOUNDATION COMMITTEE

Mariam C. Noland, Chair  
Community Foundation for Southeastern Michigan

Kathryn A. Agard  
Council of Michigan Foundations

Lucy R. Allen  
Saginaw Community Foundation

Dr. John E. Hopkins  
Kalamazoo Foundation

Patricia B. Johnson  
Muskegon County Community Foundation

James M. Richmond  
The Battle Creek Community Foundation

Diana R. Sieger  
The Grand Rapids Foundation

#### COMMUNITY FOUNDATION YOUTH ADVISORY COMMITTEE

Kathryn A. Agard, Program Director  
Council of Michigan Foundations

Gordon J. Berg, Senior Consultant  
Foundation for the Carolinas

Janie Brooks, Director of Continuing Education Programs  
Muskegon Community College

Ted L. Johnson, President Emeritus  
The Fremont Area Foundation

Marissa Ruggles, Youth Representative

#### COMMUNITY FOUNDATION MARKETING AND PUBLIC RELATIONS SUBCOMMITTEE

James M. Richmond, Chairman  
The Battle Creek Community Foundation

Kathryn A. Agard  
Council of Michigan Foundations

Lucy R. Allen  
Saginaw Community Foundation

Elizabeth Cherin  
The Fremont Area Foundation

David Gardiner  
Kalamazoo Foundation

Judy Y. Samelson  
Charles Stewart Mott Foundation

#### COMMUNITY FOUNDATION SERVICES SUBCOMMITTEE

Patricia B. Johnson, Chair  
Muskegon County Community Foundation

Kathryn A. Agard  
Council of Michigan Foundations

Lee J. Brown  
Cadillac Area Community Foundation

Terry B. Foster  
Ann Arbor Area Community Foundation

Lisa R. Wyatt Knowlton  
The Battle Creek Community Foundation

Diana R. Sieger  
The Grand Rapids Foundation

#### COMMUNITY FOUNDATION TAX CREDIT SUBCOMMITTEE

Dr. John E. Hopkins, Chairman  
Kalamazoo Foundation

Kathryn A. Agard  
Council of Michigan Foundations

Dr. Russell G. Mawby  
W.K. Kellogg Foundation

Elizabeth Upjohn  
Kalamazoo Foundation

#### CORPORATE GIVING

Donald A. Lindow, Chairman  
NBD Bank, N.A.

Leo J. Brennan, Jr.  
Ford Motor Company Fund

Herbert H. Dow  
Herbert H. & Grace A. Dow Foundation

Stephen T. Economy  
Michigan Bell Telephone Company

W. Calvin Patterson, III  
McGregor Fund

R. Sue Smith  
Council of Michigan Foundations

Stephen E. Upton  
Whirlpool Foundation

William V. Weatherston  
The Stroh Brewery Company

Peter M. Wege  
Steelcase Corporation/Steelcase Foundation

#### DETROIT AREA GRANTMAKERS PROGRAM

Donna M. Rust, Chair  
ANR Pipeline Company

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The Charles DeVlieg Foundation

Mary E. Bradish  
Michigan Consolidated Gas Company

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Community Foundation for Southeastern Michigan

Donald F. Chamberlin, Sr.  
Gerald W. Chamberlin Foundation, Inc.

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The Meyer & Anna Prentis Family Foundation

Karla Hall  
Ameritech Publishing, Inc.

Gilbert Hudson  
Hudson-Webber Foundation

Sandra G. Hussey  
Council of Michigan Foundations

Glenn F. Kossick  
Metro Health Foundation

Richard Levey  
The Shiffman Foundation

Leonard W. Smith  
The Skillman Foundation

R. Sue Smith  
Council of Michigan Foundations

Theresa L. Sondys  
The Charles DeVlieg Foundation

Amy Turner  
Detroit Neurosurgical Foundation

John Ziraldo  
The Skillman Foundation

#### ENERGY STATEWIDE PLANNING ADVISORY COMMITTEE

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First of America Bank

Edward J. Eagen  
United Way of Michigan

Howard D. Kalleward  
Dorothy U. Dalton Foundation

Edward J. Miller  
Manufacturers National Bank

Jane F. Morgan  
Council of Michigan Foundations

Sharon Parks  
Michigan League for Human Services

Doug Shelby  
Michigan State Housing Development Authority

Maureen Smyth  
Charles Stewart Mott Foundation

Herbert S. Yamanishi  
Michigan Community Action Agency

#### GOVERNMENT RELATIONS

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Robert L. & Judith S. Hooker Foundation

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W.K. Kellogg Foundation

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Michigan Bell Telephone Company

Willard J. Hertz  
Charles Stewart Mott Foundation

Dr. John E. Hopkins  
Kalamazoo Foundation

James R. Kettler  
The James A. Welch Foundation

Lisa R. Wyatt Knowlton  
The Battle Creek Community Foundation

E.B. Morley, Jr.  
Morley Brothers Foundation

John J. Nowicki  
General Motors Foundation

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Harry A. & Margaret D. Towsley Foundation

Duane L. Tarnacki  
Clark, Klein & Beaumont

#### INCREASING PHILANTHROPY

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W.K. Kellogg Foundation

Herbert H. Dow  
Herbert H. & Grace A. Dow Foundation

Judith S. Hooker  
Robert L. & Judith S. Hooker Foundation

Gilbert Hudson  
Hudson-Webber Foundation

Ted L. Johnson  
The Fremont Area Foundation

Robert B. Miller  
The Miller Foundation

Thomas B. Murphy  
T.B. Murphy Foundation Charitable Trust

W. Calvin Patterson, III  
McGregor Fund

Margaret A. Riecker  
Harry A. & Margaret D. Towsley Foundation

Leonard W. Smith  
The Skillman Foundation

Duane L. Tarnacki  
Clark, Klein & Beaumont

Peter M. Wege  
The Wege Foundation

#### INFORMATION SYSTEMS

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McGregor Fund

Michael Dively  
Mukti Fund

Jeri L. Fischer  
Council of Michigan Foundations

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Community Foundation of Greater Flint

Barbara J. Getz  
The Kresge Foundation

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W.K. Kellogg Foundation

Judy Y. Samelson  
Charles Stewart Mott Foundation

#### IMPROVING PHILANTHROPY

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Herbert H. & Grace A. Dow Foundation

David O. Egner  
W.K. Kellogg Foundation

Willard J. Hertz  
Charles Stewart Mott Foundation

Gilbert Hudson  
Hudson-Webber Foundation

Kay W. Hunt  
Detroit Edison

\*Part-time  
\*\*Volunteer  
†Deceased

Ted L. Johnson  
*The Fremont Area Foundation*

Dr. Joel J. Orosz  
*W.K. Kellogg Foundation*

Linda B. Patterson  
*Council of Michigan Foundations*

W. Calvin Patterson, III  
*McGregor Fund*

Margaret A. Riecker  
*Harry A. & Margaret D. Towsley Foundation*

Leonard W. Smith  
*The Skillman Foundation*

William S. White  
*Charles Stewart Mott Foundation*

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*Council of Michigan Foundations*

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*Ford Foundation*

Richard K. Rappleye  
*Charles Stewart Mott Foundation*

Leonard W. Smith  
*The Skillman Foundation*

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*Hudson-Webber Foundation*

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*Ford Motor Company Fund*

Judy M. Carl  
*Council of Michigan Foundations*

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*Chrysler Corporation Fund*

Amy Fistler  
*Health Education Foundation*

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*Comerica Incorporated*

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*David M. & Joyce F. Hecht Foundation*

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*Detroit Edison*

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*Manufacturers National Bank of Detroit*

Amy Turner  
*Detroit Neurosurgical Foundation*

Peter M. Wege  
*Steelcase Corporation/Steelcase Foundation*

Ronald E. Weger  
*W.B. & Candace Thoman Foundation*

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*Health Education Foundation*

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*Irving S. Gilmore Foundation, Inc.*

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*Kalamazoo Foundation*

Frances A. Hanson Moore  
*Winship Memorial Scholarship Fund*

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*Detroit Edison*

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*Muskegon County Community Foundation*

Ronald N. Kilgore  
*Old Kent Bank of Kalamazoo*

Glenn F. Kossick  
*Metro Health Foundation*

James C. Miller  
*Lacks Enterprises, Inc.*

W. Calvin Patterson, III  
*McGregor Fund*

Debbie Price  
*Kellogg Company*

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*The Skillman Foundation*

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*NBD Bank, N.A.*

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*W.B. & Candace Thoman Foundation*

C. Chris Worfel  
*Michigan National Bank*

#### NOMINATING

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*Harry A. & Margaret D. Towsley Foundation*

Herbert H. Dow  
*Herbert H. & Grace A. Dow Foundation*

Judith S. Hooker  
*Robert L. & Judith S. Hooker Foundation*

Mariam C. Noland  
*Community Foundation for Southeastern Michigan*

W. Calvin Patterson, III  
*McGregor Fund*

Leonard W. Smith  
*The Skillman Foundation*

Stephen E. Upton  
*Whirlpool Foundation*

#### 17TH ANNUAL CONFERENCE PROGRAM

Charles Stewart Harding Mott,\*  
Honorary Chairman  
*Charles Stewart Mott Foundation*

Patricia B. Johnson, Chairman  
*Muskegon County Community Foundation*

Kathryn A. Agard  
*Council of Michigan Foundations*

Tyrone R. Baines  
*W.K. Kellogg Foundation*

E. Philip Farley  
*Old Kent Bank & Trust Company*

Robert A. Fisher  
*Frank S. & Mollie S. VanDervoort Memorial Foundation*

David D. Gardiner  
*Kalamazoo Foundation*

Robert E. Hency  
*W.K. Kellogg Foundation*

Willard J. Hertz  
*Charles Stewart Mott Foundation*

Sandra G. Hussey  
*Council of Michigan Foundations*

Donald A. Johnson  
*JSJ Foundation*

David B. Kennedy  
*Earhart Foundation*

Glenn F. Kossick  
*Metro Health Foundation*

David B. LaClaire  
*The Grand Rapids Foundation*

Helen Philpott  
*Community Foundation of Greater Flint*

James M. Richmond  
*The Battle Creek Community Foundation*

R. Sue Smith  
*Council of Michigan Foundations*

John Snyder  
*Comerica Incorporated*

Eileen C. Starks  
*Midland Foundation*

Elizabeth C. Sullivan  
*The Kresge Foundation*

#### 17TH ANNUAL CONFERENCE HOST

Helen Philpott, Co-Chair  
*Community Foundation of Greater Flint*

Willard J. Hertz, Co-Chair  
*Charles Stewart Mott Foundation*

John L. Asselin  
*Citizens Commercial & Savings Bank*

David Doherty  
*GMI—Engineering & Management*

Patricia Edwards  
*Charles Stewart Mott Foundation*

Suzanne L. Feurt  
*Charles Stewart Mott Foundation*

H. Halladay Flynn  
*Community Foundation of Greater Flint*

Dan Gaydou  
*The Flint Journal*

Eugene Grice  
*The James A. Welch Foundation*

Helen B. Harris  
*Community Foundation of Greater Flint*

Sandra G. Hussey  
*Council of Michigan Foundations*

James R. Kettler  
*The James A. Welch Foundation*

Beverly King  
*Flint Area Convention & Visitors Bureau*

Malcolm MacLean  
*Hougen Foundation*

Webb F. Martin  
*NBD Genesee Bank*

Susan Piper  
*Mallery Charitable Trust*

Duane Poole  
*GM Service Parts Operations*

M. Joseph Roberson  
*Grand Blanc Community Foundation*

Bridgette Ryan  
*Charles Stewart Mott Foundation*

Judy Y. Samelson  
*Charles Stewart Mott Foundation*

David K. Swenson  
*Community Foundation of Greater Flint*

Jack W. Thompson  
*Frances S. Wilson Charitable Trust*

Deborah Tuck  
*Ruth Mott Fund*

Dr. Arthur L. Tuuri  
*Community Foundation of Greater Flint*

Sarah Warner  
*Greater Flint Arts Council*

William S. White  
*Charles Stewart Mott Foundation*

C. Edward White, Jr.  
*Charles Stewart Harding Foundation*

#### PUBLIC ISSUES

Leo J. Brennan, Jr., Chairman  
*Ford Motor Company Fund*

C. David Campbell  
*Community Foundation for Southeastern Michigan*

Keith D. Jensen  
*The Jensen Foundation*

W. Calvin Patterson, III  
*McGregor Fund*

Leonard W. Smith  
*The Skillman Foundation*

### Council of Michigan Foundations' Members

(As of July 1, 1990)

#### ADDISON

Knight Family Charitable & Educational Foundation

#### ADRIAN

Orville D. & Ruth A. Merillat Foundation

#### ALBION

Albion Civic Foundation\*

#### ALPENA

Besser Foundation\*  
Northeast Michigan Community Foundation\*

#### ANN ARBOR

Ann Arbor Area Foundation\*  
Domino's Foundation  
Earhart Foundation  
The J.F. Ervin Foundation\*  
The Jensen Foundation  
Elizabeth E. Kennedy Fund  
McKinley Foundation  
Allen H. Meyers Foundation  
The Pryor Foundation  
Society Bank  
The Helmut Stern Foundation  
Harry A. & Margaret D. Towsley Foundation\*

#### BATTLE CREEK

The Battle Creek Community Foundation\*  
Guido A. & Elizabeth H. Binda Foundation  
Charles & Jessie Brackett Memorial Scholarship Fund  
W.K. Kellogg Foundation\*  
Kellogg Company  
Kellogg Company 25-Year Employees' Fund, Inc.  
McCurdy Scholarship Foundation, Inc.  
The Miller Foundation  
Emily Scofield Scholarship Fund  
Winship Memorial Scholarship Fund

#### BAY CITY

Bay Area Community Foundation\*  
Kantzier Foundation

#### BENTON HARBOR

The Tiscornia Foundation, Inc.  
Whirlpool Foundation

#### BUCHANAN

Buchanan Area Foundation

#### CADILLAC

Cadillac Area Community Foundation  
Kysor Industrial Corporation Foundation

\*Deceased

**CARO**  
Claude D. & Etta H. Andrews Foundation

**CASSOPOLIS**  
Edward Lowe Foundation

**CHELSEA**  
Civic Foundation of Chelsea\*

**COLON**  
Colon Foundation

**DETROIT METROPOLITAN AREA**

Allied Corporation  
ANR Pipeline Company  
Americana Foundation  
Ameritech Publishing, Inc.\*  
The Charles Shirley Avery Foundation  
Bauervic-Paisley Foundation  
Joseph E. Beauchamp Trust  
Blue Cross/Blue Shield of Michigan  
The Borman's, Inc. Fund  
The William & Marie Carls Foundation  
Clarence & Grace Chamberlin Foundation  
Gerald W. Chamberlin Foundation, Inc.  
Chrysler Corporation Fund\*  
Comerica Incorporated  
Community Foundation for Southeastern Michigan\*  
The Raymond M. & Jane E. Cracchiolo Foundation  
Dayton Hudson Department Store Company  
Detroit Edison\*  
Detroit Neurosurgical Foundation  
The Charles DeVlieg Foundation  
Earl-Beth Foundation\*  
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H.T. Ewald Foundation  
Federal-Mogul Corporation Charitable Trust  
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UNISYS  
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Wetsman Foundation  
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The Wilkinson Foundation  
Matilda R. Wilson Fund  
Isadore & Beryl Winkelman Foundation

**EATON RAPIDS**  
Community Heritage Foundation of Eaton Rapids

**EAST JORDAN**  
Malpass Foundation

**FENTON**  
Fenton Community Foundation

**FLINT**  
Viola E. Bray Charitable Trust  
Citizens Commercial & Savings Bank\*  
Community Foundation of Greater Flint\*  
Charles Stewart Harding Foundation  
Hougen Foundation\*  
Charles Stewart Mott Foundation\*  
Ruth Mott Fund  
NBD Genesee Bank\*  
The James A. Welch Foundation

**FRANKENMUTH**  
Greater Frankenmuth Area Community Foundation\*  
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**FREMONT**  
The Fremont Area Foundation  
The Gerber Companies Foundation

**GRAND HAVEN**  
Erickson Foundation\*  
Grand Haven Area Community Foundation\*  
JSJ Foundation  
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**GRAND RAPIDS**  
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Christoff Family Charitable Foundation

**LUDINGTON**  
Ludington Area Foundation

**MANCHESTER**  
Robbins Foundation

**MANISTEE**  
Manistee County Foundation

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Marshall Civic Foundation

**MARQUETTE**  
The Marquette Community Foundation

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Herbert H. & Grace A. Dow Foundation  
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Midland Cogeneration Venture  
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La-Z-Boy Chair Foundation\*  
Monroe Auto Equipment Foundation Trust

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**TRAVERSE CITY**  
Rotary Charities of Traverse City

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Batts Foundation  
Zeeland Community Foundation

**CALIFORNIA**  
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Mukti Fund  
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**MASSACHUSETTS**  
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**NEW YORK**  
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**VIRGINIA**  
Gannett Foundation

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