Date: October 31, 1995

Memo To: Board of Trustees and Trustee Nominees:

From: Russell G. Mawby, Chairman, Improving Philanthropy Committee

Linda B. Patterson, Improving Philanthropy Director

Re: Improving Philanthropy Project Update

The Improving Philanthropy Project was created in 1987 to address issues which would strengthen the effectiveness of the nonprofit sector. Two important initiatives currently underway include:

The K-12 Education Project

This project is an effort to include teaching about philanthropy and voluntary association in the K-12 curriculum. The project has been initiated to address the fact that a student can complete a good formal education and never really grasp what the nonprofit sector means to us as a people or as a society. The project advocates that knowledge about "voluntary action for the public good" be included in the K-12 continuum as students gain life skills and become prepared for citizenship. Several Michigan schools are now involved in community service activities. However, there is little reflection about, or application of, the lessons learned through these experiences with subjects being taught in the classroom. This project hopes to correct that circumstance by capitalizing on the current interest in educational reform; believing that not doing so will diminish both our democratic values and our democratic institutions.

W. Calvin Patterson, III, is serving as staff for the project. He has interviewed key leaders in education to solicit their thinking on how to proceed with implementing the goals of the project and to assemble a Steering Committee (see attached list), which held its first meeting on Tuesday, August 29, 1995. We have collaborated with Indiana University, which is engaged in a companion project to transmit the traditions of philanthropy to targeted populations. A data search has been conducted to identify existing curriculum models, and the newly issued National Education Goals and Teaching Standards have been reviewed.

We are conducting a survey in cooperation with the Michigan Community Service Commission to determine what service learning curriculum and policies are currently used in Michigan. A "Curriculum Committee," chaired by Kathryn A. Agard, Executive Vice President of the Community Foundation for Muskegon County, has been established to assist in identifying and prioritizing appropriate subject matter related to philanthropy and voluntary association. The Committee will develop targeted teaching units and pilot the products in selected classrooms. It will then recommend strategies for achieving the comprehensive curriculum goals of the project

The Nonprofit Management Skills Education Project

This project is a cooperative effort between the Michigan Nonprofit Forum; the Presidents Council, State Universities of Michigan; and CMF as a consortium to develop a program to identify and catalogue university-based management and technical assistance resources for the purpose of making management skills training available to nonprofit practitioners in all Michigan communities. This project is meant to respond to the management training needs of community-based nonprofit organizations, which often face time and money constraints that preclude manager's participation in traditionally designed academic programs. The consortium will publish a catalogue of university offerings and maintain an updated data bank of available resources. It is funded by a \$20,000. grant from the W.K. Kellogg Foundation.

The project is being assisted by writing consultant, Evonne Kok, who has held two meetings with university representatives to achieve approval of the project concept, and to design a survey to accurately access existing resources. Two surveys have been distributed. Lessons from the first survey showed how difficult it is, with today's campus decentralization and faculty mobility, for administrators to know of individual faculty members' academic commitments and specific course content. We are hopeful that the catalogue published as the result of this effort will further the following purposes of the sponsoring organizations:

- Michigan Nonprofit Forum to provide nonprofit practitioners with a simple identification of, and access to, time and cost effective management training.
- Presidents Council to provide legislators and other interested parties with evidence of university outreach and relevance to local communities.
- Council of Michigan Foundations to encourage faculty recognition of the academic significance of nonprofit management issues.

Shorter term objectives of the project are focused on identification of existing resources, dissemination of that information, and encouragement of the development of practical teaching units. Longer term objectives will be to extend the effort to other institutions of higher learning, to encourage the inclusion of nonprofit management issues into traditional teaching curriculum, and to strategize on developing more efficient delivery systems for resource training.

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